

KAUA`I COMMUNITY DRUG RESPONSE PLAN

2015 – 2020

Prevention



Enforcement



Community Integration



Treatment

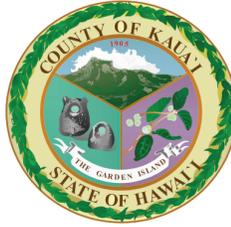
E Ho`omau ka`Ike
(Continue the Awareness, Learning, Vision)

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**Dedicated to those who are in recovery,
those who still struggle, and those we have lost...**



Mayor's Message



Message from Mayor Bernard P. Carvalho, Jr.



Aloha! The 2015-2020 Life's Choices Kaua'i Community Drug Response Plan reflects Kaua'i's strong commitment to address the serious drug problems that continue to threaten the safety and well-being of our youth, families and community.

The issues surrounding drug abuse - the causes for addiction, demand and supply, are multi-faceted and complex. There are no easy answers. Using a multi-pronged approach focused on prevention, enforcement, treatment and community integration, this five-year plan builds on the foundation and hard work of Life's Choices Kaua'i, the Mayor's Advisory Committees on Prevention, Enforcement, Treatment and Community Integration, and other community partners. All of these efforts must be continued vigilantly to stem the tide of drug use and its negative consequences on people's lives.

Education is the most powerful weapon in preventing and tackling drug abuse, especially among young people. We work hand in hand with schools, parents and the community to alert them to the dangers of drugs. It is equally important that we promote healthier choices in coping with negative peer pressure, boredom, dysfunctional family situations, and not use drugs as an escape from life's struggles. Providing our youth and parents with the necessary life tools and knowledge are sound investments in strengthening our family structure and community.

Effective treatment and community integration are also paramount if we wish to break the cycle of addiction and achieve lasting recovery. Let us continue our quest to provide on-island residential services for our adolescents who need to be close to their families and homes.

Finally, enforcement must be supported to restrict the supply of drugs and crack down on suppliers who lead vulnerable youth and adults astray toward a downward spiral of addiction and crime. Arming the enforcement officers with the necessary tools, training and resources enables them to perform their duties and protect our communities more effectively.

I want to thank the dedicated members of the advisory committees and our community partners who help us move closer in realizing our dream of eliminating the insidious drug problem, promoting positive outcomes, and enhancing the quality of life for all people of Kaua'i and Ni'ihau.

Aloha nui loa,

Bernard P. Carvalho, Jr.
Mayor, County of Kaua'i



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Executive Summary

The 2015-2020 Kaua'i Drug Response Plan is the third edition which continues to build on the work and achievements led by Life's Choices Kaua'i and the Mayor's Advisory Committees on Prevention, Enforcement, Treatment and Community Integration. This five year plan's mission and vision statements reflect its new directions, goals, strategies and action steps. It was developed by the committee members through a series of meetings and discussions facilitated by ASN Consulting Services, a private consulting firm. Additional information and data were obtained through online literature search, reports and agency resources.

Kaua'i's Drug Problem

In the past five years, the committees have made significant progress in achieving the 2008-2013 Plan's goals. However, there is still more work ahead. Several key indicators provide a snapshot of the island's drug situation.

- ❖ Marijuana is still the primary drug in most youth-related arrests on the island. There were 48 marijuana arrests among Kaua'i juveniles in 2012 which is down by 27% from the prior year.¹
- ❖ While Kaua'i's County total index crime rate decreased by 3.1% in 2012, it still has the highest crime rate (arrests per thousands) for property and violent crimes in the State.²
- ❖ The amount of crystal methamphetamine (meth) seized in Kaua'i rose in 2014 at 1,965 grams in comparison to 686 grams seized in 2013.³ Methamphetamine poses as a great threat to Hawai'i due to its association with violent crimes, theft and wide spread availability.⁴
- ❖ The number of drug related offenses by adults in Kaua'i has dropped from 290 arrests in 2010 to 58 in 2014.⁵

Moving Forward

This five year plan focuses on building and expanding the programs and services implemented by the different organizations and agencies. This includes the establishment of an on-island residential treatment center for adolescents; building the private and public sectors' capacity to successfully secure future funding through grants and contracts; identifying and closing the gaps in the continuum of care and services; and leveraging resources through partnerships and collaboration. The overall vision and mission statements guide Life's Choices Kaua'i and the Committees in meeting the challenges ahead.

Mission

The mission is to unite the community to resist substance abuse, support the enforcement of anti-drug laws, and encourage treatment supported by a continuum of care for the healing and reunification of individuals and families with the community.

Vision

We have developed a strong partnership with business, government and community that is collaborative and united to:

- ❖ Promote excellent communication and coordination, and eliminate the substance abuse problem and its negative consequences on the island
- ❖ Engage and empower the community to promote positive outcomes in their life's choices
- ❖ Educate the public, rehabilitate substance abusers, and prosecute drug offenders in an effort to reduce crime and enhance the quality of life for the people of Kaua'i and Ni'ihau
- ❖ Develop local access to affordable, effective drug treatment and support that offers hope for a successful and productive life

2015-2020 Goals

The four committees have identified the following goals for the five year plan. The strategies, action steps and timelines are included in the plan.

Drug Action Team

- Goal 1: Identify and secure funds from various funding streams for prevention, enforcement, treatment and community integration to support programs and services
- Goal 2: Support and coordinate the implementation of the Kaua'i Community Drug Response Plan

Prevention

- Goal 1: Break the cycle of addiction and dysfunctional relationships within families
- Goal 2: Continue to support effective coordination and implementation of prevention programs for youth, adults and families

Enforcement

- Goal 1: Deter of illegal drug entries
- Goal 2: Enhance public education, outreach and communication
- Goal 3: Obtain funding for special law enforcement training and other equipment
- Goal 4: Enforce under-age intoxicant consistently

Treatment and Community Integration

- Goal 1: Facilitate and support the continuum of on-island treatment facilities and services
- Goal 2: Expand and support on-going extended furlough and sober living facilities
- Goal 3: Support and/or advocate for effective County, State and Federal legislation as needed
- Goal 4: Support events, programs, functions, training and educational forums for all stakeholders in the community

Keys to Success

Successful implementation of the 2015-2020 Kaua'i Community Drug Response Plan rests upon the Administration, County Council, Life's Choices Kaua'i office and the Mayor's Advisory Committees on Prevention, Enforcement, Treatment and Community Integration working closely together. The following are keys to the plan's success:

- ❖ The advisory committee members shall be actively engaged and participate in the plan's activities and action steps.
- ❖ The committees' strategies, action steps and timelines are followed as closely as possible, while allowing adjustments and revisions as needed.
- ❖ There is continued and ongoing support by the Administration and County Council which is supported by data collection throughout the County of Kaua'i. Administrative support for Life's Choices Kaua'i is increased to manage multiple projects and activities.
- ❖ Strong communication with the public and community stakeholders is maintained to further strengthen partnerships and support.
- ❖ Opportunities to sponsor joint activities with other coalitions and organizations are sought and welcomed to leverage resources and maximize community outreach.



Introduction

The 2015-2020 Kaua'i Drug Response Plan reflects a collaborative and coordinated effort to address the drug problem on Kaua'i. This is the third plan which builds on the work and achievements led by Life's Choices Kaua'i and the Mayor's Advisory Committees on Prevention, Enforcement, Treatment and Community Integration. The first five year plan was initiated in 2004, followed by the second edition in 2008. This new plan provides the updated direction, goals, strategies, and action steps that Life's Choices Kaua'i and the Committees will embark to combat the drug problem and its negative consequences on people's lives. It is hoped that the County of Kaua'i and the community-at-large will continue to rally around the shared vision and expectations to live in a safer and healthier Kaua'i.

Methodology

The plan was developed by members of the Mayor's Advisory Committees on Prevention, Enforcement, Treatment and Community Integration through a series of committee meetings and discussions facilitated by ASN Consulting Services, a private consulting firm. Additional research and literature search include data and online information from the Hawai'i State Department of Health (DOH), U.S. Substance Abuse and Mental Health Services Administration (SAMHSA), Kaua'i County Police Department (KPD) and other sources.

(For the purpose of this report, "drugs" are defined as alcohol and other drugs including the abuse of prescription medication. The words "drug(s)" and "substance" are used interchangeably)

There are four interconnected components of the drug problem that requires a comprehensive and coordinated approach:

- ❖ Prevention
- ❖ Enforcement
- ❖ Treatment
- ❖ Community Integration

The plan focuses on these components by building and expanding the programs and services being implemented by the different organizations, agencies, schools and other stakeholders. There is a concerted effort to identify the gaps in the current continuum of care and enforcement for drug abuse. It also proposes new initiatives to strengthen the agencies and organizations' capacity to perform their services while addressing the priority needs of the community. The 2015-2020 Community Drug Response Plan provides a roadmap with its five year vision and supports Life's Choices Kaua'i and the committees' efforts to move forward in the years to come.



History and Background of Life's Choices Kaua'i

Established in 2003, Life's Choices Kaua'i is the County's anti-drug program housed under the Office of the Mayor. This program is a community-based effort to address the island-wide drug program through education, coordination of resources and funding, and the development of a Community Response Drug Plan. Its mission is to prevent drug and alcohol abuse and addiction; support the enforcement of Kaua'i, federal and state laws dealing with drug and alcohol abuse; provide drug and alcohol treatment referrals and resources, and help rehabilitated residents rejoin Kaua'i's community as successful citizens.

Staffed by one full-time coordinator, Life's Choices Kaua'i is supported by the Mayor's Advisory Committees on Prevention, Enforcement, Treatment and Community Integration. Each committee is composed of professionals and representatives from government, business, nonprofit, education and faith-based organizations who volunteer their time, expertise and resources. There is a fourth committee called the Drug Action Team (DAT) composed of the chairs and vice-chairpersons from each of the three committees. DAT's primary function is to monitor and oversee the implementation of the goals, strategies, and action steps in the five-year Community Drug Response Plan.

Committee assignment is based on the individual member's background and area of expertise or interest. The committees meet monthly to plan, collaborate, and implement the strategies and action steps of the Kaua'i Community Drug Response Plan and support other special projects or events coordinated by the Life's Choices Kaua'i program. Together, they deploy a multi-pronged approach to combat and prevent substance abuse, build stronger families, and foster a healthier community.⁶



Achievements and Progress to Date

In the past five years, the Mayor’s Advisory Committees in conjunction with the Life’s Choices Kaua’i Coordinator, have implemented the strategies and actions outlined in the 2008-2013 Drug Response Plan. Their progress and achievements were reported to the County Administration and the Kaua’i County Council in April 2014. These are some of the successful highlights of their work as categorized under the Drug Action Team, Prevention, Enforcement, Treatment and Community Integration Committees:

COMMITTEE	GOALS	MEASURES OF SUCCESS/OUTCOMES
DRUG ACTION TEAM	Develop and make available information on community resources to help individuals and families on Kaua’i	<ul style="list-style-type: none"> • 1500 community information packets were distributed per year at various offices and events • Community resource directory given to each inmate leaving Kaua’i Correctional Facility • Updated Life’s Choices website with direct links to service providers
	Coordinate messages to public to heighten awareness on goals, activities and outcomes on Kaua’i Drug Response Plan	<ul style="list-style-type: none"> • Monthly column posted in Garden Isle Newspaper • Semi-annual radio spots • Publicity for events/activities
ENFORCEMENT	Improve communications with the community	<ul style="list-style-type: none"> • Neighborhood Watch increased from 6 to 15 active communities • 17 Underage drinking surveillance and park sweeps resulting in 7 citations, 1 arrest and 5 detainments
	Secure funding and other resources for positions	<ul style="list-style-type: none"> • 63 sworn police officers hired from 2008-2013 • Received grant from U.S. Department of Justice — hired 6 more officers
	Expand demand reduction program	<ul style="list-style-type: none"> • 624 educational presentations in schools and communities conducted in last five years
PREVENTION	Develop the structure of the Kaua’i Drug Prevention Coalition to provide effective coordination and implementation of drug prevention programs for youth and families on Kaua’i	<p>First phase of Strategic Prevention Framework State Incentive Grant funds (\$313,950) was received for assessment, capacity building and personnel</p> <ul style="list-style-type: none"> • 8 new evidence-based programs are operating in schools and communities island-wide • YWCA and Hale Opio continue to teach Positive Action

continued

COMMITTEE

GOALS

MEASURES OF SUCCESS/OUTCOMES

PREVENTION

Promote the availability of public and other transportation for youth to and from activities

The following organizations transported youth to activities:

- Big Brothers, Big Sisters – Kamehameha Schools (7 students)
- County of Kaua`i- Hina Mauka (45 students)
- County of Kaua`i Transportation – Prevention Providers (112 students)
- Worked on survey to assess the need for late evening and weekend support services and submitted request to County Transportation. Kaua`i bus extended routes, hours and better access for youth to attend programs and activities

TREATMENT AND COMMUNITY INTEGRATION

Establish additional residential treatment services and facilities for youth and adults

- Clean and sober homes have been established for adults
- Feasibility study for adolescent treatment and healing center completed
- In 2011, DOH partnered with Kaua`i for ATR Grant — has fee-for-service contract with ADAD.
- Beds are now available on Oahu through CAMHD for Kaua`i adolescents

Establish on-island clean and sober homes

- Development Plan in 2009 was created and 10 island wide meetings facilitated in 2010-2013
- 6 Clean and Sober homes for adults were established

Expand drug treatment services within the Kaua`i Community Correctional Center (KCCC) to support recovery of prisoners

- “Freedom to Change” curriculum is used at KCCC
- KCCC has allowed for Alcoholic Anonymous and other recovery groups to assist with treatment services
- KCCC offers in-facility counseling, support group and transitional services
- All inmates have an exit plan 6 months prior to release and referred to continuous treatment and wrap around services

Ensure transportation options are available to those seeking services for substance abuse

- Survey conducted in 2009 of providers and clients of transportation needs
- Week day extended hours of Kaua`i Bus approved by Council. Improved access to bus stops
- Kaua`i received access to recovery grant for 4 years which gives transportation vouchers to people. 562 received vouchers in Feb-April 2014



Challenges and Limitations

While the committees implemented many of the plan's strategies and accomplished most objectives, there were a number of challenges and issues that impeded their efforts in achieving all of their goals.

Continuous funding to initiate or sustain the drug-related projects and programs was a perennial problem among all the stakeholders including public enforcement, treatment facilities, and service providers. Despite the recent successes in obtaining public and private grant funds, most have a short-term duration and require re-application or continuous search for new sources.

Inadequate staffing was one of the major casualties of limited funds, and hampered many agencies and organizations' ability to provide more services to the growing community needs. In addition to the staff shortage, there was a need for continuing education and professional development for personnel in both public and private sectors. Budgetary constraints for staff training, off-island conferences and workshops limit the educational opportunities to seek the latest research, best practices, and other information on drug abuse prevention, treatment and enforcement.

Committee Membership Participation and consistent attendance at the monthly meetings were some of the issues facing the Advisory Committees. While the committee members were committed and supportive of the vision and mission of Life's Choices and the drug response plan, it was a struggle for these volunteers to remain actively engaged while juggling their primary commitments and responsibilities of their full-time jobs and positions.

Data Collection was sometimes a challenge when attempting to measure the outcomes in the Community Drug Response plan. The reasons were mostly due to the lack of current data, cost, manpower and time involved in data collection, and difficulty in extrapolating specific data related to drug abuse from other reports. Therefore, the Advisory Committees relied mostly on validated surveys and reports such as the Department of Health's Hawai'i Youth Risk Behaviors, the U.S. Substance Abuse and Mental Health Services Administration, the Kaua'i Police Department's crime and arrests reports, and other local, state and national sources to help measure the impact of the committee's efforts and overall state of the drug problem on Kaua'i. One of the lessons learned is to identify viable data sources and data collection mechanisms that are obtainable in all future plan development.



Current Status of Kaua`i's Drug Problem Where Are We Now?

State of Hawai`i's Drug Issues

Crystal Methamphetamine

Crystal Methamphetamine (Ice) is the primary drug threat in Hawai`i. Hawai`i's law enforcement seized 343 pounds of Ice in 2013, the largest amount in eight years.⁷ Experts unanimously attribute the high crime rate (mainly property crimes) in Hawai`i to drugs. Nearly 80% of the crimes linked to drug trafficking or drug abuse had a direct connection to methamphetamine abuse."⁸ Ice abuse and associated violent crimes, including child neglect, domestic abuse, hostage situations, and homicides continue to increase across the entire state. According to Drug Free Hawai`i, it is estimated the Ice problem costs the State more than \$500 million each year in crime, lost productivity, treatment, health care and foster care incidents. A pound of Ice cost an average of \$32,000 in 2010 and the street prices have increased since then.⁹ Pounds of Ice are smuggled from the southwest regions of the U.S. by couriers, parcel services, and U.S. Postal Service. Aircrafts and ships are other primary means for transporting drugs into the state.¹⁰

Marijuana

Marijuana is Hawai`i's second most significant drug threat and is increasingly used among Hawai`i's youth.¹¹ According to the National Organization for the Reform of Marijuana Laws, or NORML, Hawai`i has the 10th highest marijuana usage rate in the nation among those 18 and older.¹² Hawai`i remains among the major U.S. producer of high-grade cultivated marijuana. Home-grown marijuana remains a staple for local demand and for export to the U.S. mainland, Canada and Mexico.¹³ Marijuana is abundant and its use is perceived by local residents as acceptable common practice.¹⁴

Medical Marijuana

When the use of medical cannabis (commonly known as marijuana) became legal in the year 2000, it allowed registered patients in Hawai`i to procure up to 8 ounces of marijuana per month.¹⁵ However, the law was silent on how to legally obtain marijuana which left patients to grow the plants themselves or resort to the black market which was not regulated or tested. Fifteen years later, Hawai`i passed the medical marijuana dispensary law in which awards eight medical dispensary licenses throughout the State – three on Oahu, two on Maui, two on Hawai`i Island and one on Kaua`i.¹⁶ Each license holder is allowed to grow up to 3,000 plants per production center, or up to 6,000 for two sites. They can then be converted into products that can be sold to registered patients. Medical marijuana products can be sold as capsules, lozenges, pills, oils and oil extracts, ointments, etc. Hawai`i's law emphasizes on such products rather than cannabis "flowers".¹⁷ The licenses allow up to 16 retail sites initially across the state which

may open as of July 2016 although it could take longer for their start up. Some of these products are labor intensive and/or require time intensive processes to manufacture.

According to Forbes, the average price of marijuana in Hawai`i on the illegal market is \$307 per ounce. However, the price of medical marijuana can run from \$200 to \$300 an ounce.¹⁸ Hawai`i currently has 13,000 registered patients of which Kaua`i has 1,800 registered users.¹⁹ Assuming all 13,000 patients bought one ounce of \$200 marijuana per month, the industry could reach \$2.6 million in gross sales per month, or \$31.2 million a year in Hawai`i. In the U.S., the legal marijuana industry is one of the fastest growing industries in the nation and it is valued at \$2.7 billion, up 74% from \$1.5 billion in 2013.²⁰

It is a serious investment to run a dispensary to cover the operating cost, maintain quality and accountability of the product. Some are concerned that Hawai`i's dispensary system is the first step towards legalization for recreational use. Another issue is that other states with medical marijuana dispensaries have reported a higher than average use of marijuana among youth.²¹

Cocaine

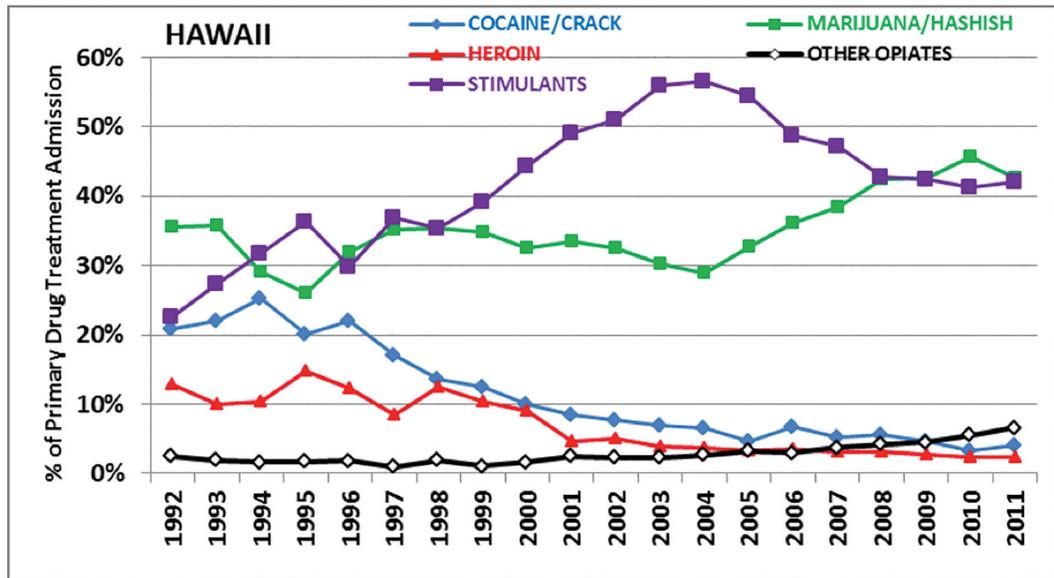
Cocaine is Hawai`i's third greatest drug threat.²² Prices are moderate and supply is plentiful. Powdered and crack cocaine are connected with criminal activities such as assaults, homicides, and child abuse/neglect cases.²³ Cocaine is frequently used with other drugs such as alcohol, heroin and/or marijuana. Cocaine is often also distributed with other drugs. Crack cocaine is also abundant.

Other Drugs

Diversion of pharmaceutically controlled substances continue to be propagated by employees who steal from the drug inventory, doctor shoppers, prescription fraud, including forgeries and other types of prescription falsification, and physicians who indiscriminately prescribe and write prescriptions for reasons other than legitimate medical purposes.²⁴ "Hydrocodone is one of the most abused pharmaceutical drugs in Hawai`i, ranging from \$3 - \$9 per tab on the street. OxyContin continues to be cited by Hawai`i as one of the most abused and highly sought after pharmaceutical drugs."²⁵

According to the National Survey on Drug Use and Health, 9.60 percent of Hawai`i residents reported using illicit drugs. The national average was 8.82. The survey further showed that marijuana and stimulants including methamphetamine were the most commonly cited drugs among the primary drug treatment admissions in Hawai`i. In 2011, 43% of drug treatment admissions in Hawai`i were for marijuana, while 42% were for stimulants.²⁶ Among adolescents, marijuana was the primary substance used at the time of admission (63.1%), followed by alcohol (39.9%) in 2012.²⁶

Hawai'i Drug Use, 1992-2011



Source: Hawai'i Drug Control Report, 2012

Drug Overdose Deaths

Deaths from drug overdose is one of the leading causes of injury death in the United States.²⁷ In 2010, 60% of drug overdose deaths were related to pharmaceuticals of which the majority were painkillers. Those who died in 2010 were more likely to be male, or between the ages of 45 and 49.²⁸ Drug overdose deaths may be accidental, intentional or of undetermined intent.

In 2013, there were 14.7 deaths per 100,000 population in the U.S. The State of Hawai'i had 10.2 deaths/100,000 and the County of Kaua'i had 6.2 deaths per 100,000 that same year. This was a slight decrease for Kaua'i from the period 2006-2012 which was 8.8 deaths.²⁹

Kaua'i's Drug Issues

While the Hawai'i data is not broken down by counties, there are other indicators that provide a snapshot of the drug situation on Kaua'i. According to the Kaua'i Police Department's Narcotics Section Statistics, the following were the amount of drugs seized during the period 2010-2014.

The largest drug seizure was marijuana at 20,329 grams for the processed drug in 2010. There has been a decline in subsequent 3 years but with an increase again in 2014. Crystal Methamphetamine had a more significant decline in 2011 at 1,096 grams in comparison to 3,524 grams seized in 2010.³⁰ More recently, there was an increase in meth seizures of 1,965 grams in 2014 from the previous low amount of 686 grams in 2013.³¹

Drugs Seized, 2010-2014

TYPE OF SEIZURE	2010	2011	2012	2013	2014
Crystal Methamphetamine or "Ice" (grams)	3,524	1,096	1,569	686	1,965
Cocaine (grams)	377	275	127	8	102
Marijuana (processed) (grams)	20,329	14,276	2,894	2,136	6,261
Marijuana (plants) grams	2,602	2,672	2,423	3,111	174
Hash (grams)	456	1,367	22	6	1,792
Heroin (grams)	0.2	0.08	10	31	2
Tablets/Pill (grams)	629	328	41	167	47
Mushrooms (grams)	122	14	0	0	0
Arrests	290	140	110	54	58

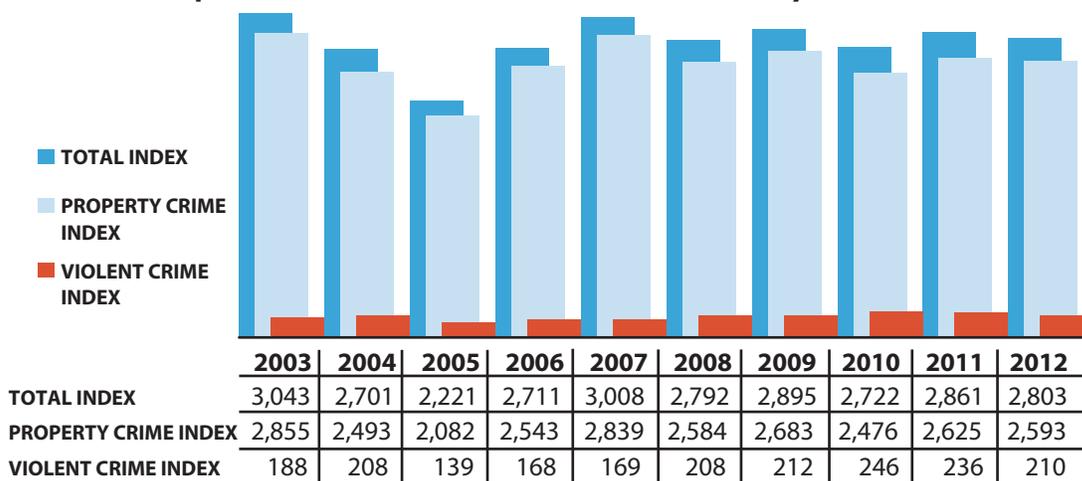
Source: Kaua'i Police Department, Narcotics Section Statistics, Calendar Years 2010-2014

Crime Rate

Crime is closely linked with substance abuse. Robbery and thefts are often committed in an effort to obtain money to buy drugs or trade for drugs; and violent acts such as aggravated assault, murder, and rape have occurred when under the influence of drugs.³¹

According to the State Attorney General's 2012 Crime in Hawai'i report, the total Index crime rate in Kaua'i County decreased 3.1% in 2012. Kaua'i County's violent and property crime rates in 2012 decreased 12.0% and 2.3%, respectively. However, Kaua'i County's total Index, violent and property crime rates (arrests per 100,000) were the highest in the State of Hawai'i in 2012.³²

Total Reported Index Offenses, Kaua'i County, 2003-2012



Source: Crime in Hawai'i 2012 – A Review of Uniform Crime Reports. Attorney General Office, Crime Prevention and Justice Assistance Division, Research and Statistics Branch

The tables below list the actual numbers of reported offenses in Kaua'i County from 2003-2012. Over this ten year period, Kaua'i's total population increased by 13.2%.

Total Arrests, Kaua'i County, 2003-2012

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Total Index Arrests	512	547	324	423	521	519	514	428	495	626
Violent Crime Index	95	124	63	63	86	85	95	84	94	94
Murder	0	0	3	1	1	1	1	1	1	0
Forcible Rape	7	10	4	8	13	11	6	7	3	8
Robbery	9	10	8	7	11	8	10	7	13	10
Aggravated Assault	79	104	48	47	61	65	78	69	77	76
Property Crime Index	417	423	261	360	435	434	419	344	401	532
Burglary	83	73	50	82	73	93	70	49	64	67
Larceny-Theft	251	306	160	250	306	297	315	270	304	437
Motor Vehicle Theft	83	43	50	28	48	39	31	25	32	25
Arson	0	1	1	0	8	5	3	0	1	3

Source: Crime in Hawai'i 2012 – A Review of Uniform Crime Reports, State Attorney General, Crime Prevention and Justice Assistance Division, Research and Statistics Branch.

Adult Arrests for Index Offenses, Kaua'i County, 2003-2012

		2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Total Index		330	363	236	295	347	358	346	306	354	484
Violent Crime	Total Violent	85	104	53	51	71	68	82	67	83	82
	Murder	0	0	3	1	1	1	1	1	1	0
	Forcible Rape	7	10	3	8	11	11	6	6	3	6
	Robbery	9	10	6	5	10	7	7	5	13	10
	Aggravated Assault	69	84	41	37	49	49	68	55	66	66
Property Crime	Total Property	245	259	183	244	276	290	264	239	271	402
	Burglary	42	51	41	50	50	66	51	40	51	64
	Larceny-Theft	169	181	109	171	200	198	190	184	200	318
	Motor Vehicle Theft	34	27	33	23	18	25	20	15	19	18
	Arson	0	0	0	0	8	1	3	0	1	2

Source: Crime in Hawai'i 2012 – A Review of Uniform Crime Reports

Juvenile Arrests for Index Offenses, Kaua`i County, 2003-2012

		2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Total Index		182	184	88	128	174	161	168	122	141	142
Violent Crime	Total Violent	10	20	10	12	15	17	13	17	11	12
	Murder	0	0	0	0	0	0	0	0	0	0
	Forcible Rape	0	0	1	0	2	0	0	1	0	2
	Robbery	0	0	2	2	1	1	3	2	0	0
	Aggravated Assault	10	20	7	10	12	16	10	14	11	10
Property Crime	Total Property	172	164	78	116	159	144	155	105	130	130
	Burglary	41	22	9	32	23	27	19	9	13	3
	Larceny-Theft	82	125	51	79	106	99	125	86	104	119
	Motor Vehicle Theft	49	16	17	5	30	14	11	10	13	7
	Arson	0	1	1	0	0	4	0	0	0	1

Source: Crime in Hawai`i 2012 – A Review of Uniform Crime Reports

Adult Arrests by Offense, Kaua`i County 2008-2012

Specific Offense	2008	2009	2010	2011	2012
Drug Possession					
Opium or Cocaine	2	3	12	9	10
Marijuana	47	63	57	78	52
Synthetic Narcotic	0	0	4	1	3
Non-narcotics	50	48	38	55	61
Alcohol-Related					
DUI	198	235	226	185	209
Liquor Laws	28	25	31	19	7
Disorderly Conducts	45	49	47	46	66

Source: Crime in Hawai`i 2012 – A Review of Uniform Crime Reports

The number of drug-related offenses by adults in Kaua`i fluctuated over the five year period (2008-2012). There was a slight increase in 2012 for opium, cocaine, synthetic narcotics and non-narcotics possession, and a decrease for marijuana.

The number of DUI arrests was up by 12% in 2012; and arrests for disorderly conduct also increased by 43%.

Juvenile Arrests by Offense, Kauaʻi County 2008-2012

Specific Offense	2008	2009	2010	2011	2012
Drug Possession					
Opium or Cocaine	0	0	2	1	0
Marijuana	70	58	47	61	48
Synthetic Narcotic	2	0	0	0	0
Non-narcotics	1	0	0	0	0
Alcohol-Related					
DUI	6	2	9	3	0
Liquor Laws	29	23	2	18	15
Disorderly Conducts	15	15	16	14	21

Source: Crime in Hawaiʻi 2012 – A Review of Uniform Crime Reports

Marijuana is the primary drug in the youth-related arrests. However, the number of marijuana arrests was down by 27% in 2012 from the prior year.

Youth and Drug Use

The Youth Risk Behavior Survey (YRBS) is used to monitor health risk behaviors of Hawaiʻi's youth grades 6-12. This is a joint project of the Hawaiʻi Departments of Health and Education and the University of Hawaiʻi's Curriculum Research and Development Group, and funded by the Healthy Hawaiʻi Initiative and the DOE's cooperative agreement with U.S. Centers for Disease Control and Prevention (CDC). The health risk behaviors include alcohol and drug use, sexual behaviors that contribute to unintended pregnancy and sexually transmitted diseases, tobacco use and behaviors that contribute to unintentional injuries and violence. YRBS data are widely used to compare the prevalence of health-risk behaviors among subpopulations of students, assess trends in health-risk behaviors over time, and monitor progress toward achieving national health objectives for Healthy People 2020 as well as state and local objectives. Comparable state and county data help users develop and evaluate school and community policies, programs, and practices designed to decrease health-risk behaviors and improve health outcomes among youth. The survey is administered in odd-numbered years.³³

The most recent completed survey was in 2013. For Kauaʻi County, the survey was administered at 3 high schools, n=899 surveyed, with a 60% participation rate and 3 middle schools, n=944 with a 65% participation rate.³⁴ The following charts highlight several key areas for Kauaʻi County's high school and middle school students in 2011 and 2013. In most categories, alcohol and drug use among Kauaʻi high schoolers was higher than the State's overall average. Alcohol and marijuana are the most common substances used by high school students. Kauaʻi alcohol and drug use rates among the high schoolers are higher than the State's average.³⁵ These rates raise concerns on the rising alcohol and substance use among Kauaʻi's youth.

Kaua'i County Public High School Report

N= 899 60% Participation	Kaua'i County		Hawai'i State	
	2011	2013	2011	2013
Alcohol and Drug Use				
PERCENTAGES				
Drank alcohol for the first time before age 13	20.9	28.1	19.2	17.5
Had at least 1 drink of alcohol in the past 30 days	29.7	26.4	29.1	25.2
Ever gotten into trouble while using alcohol or drugs	19.9	15.7	16.2	12.9
Tried marijuana for the first time before age 13	16.4	12.5	9.5	10.4
Ever used any of the following drugs				
Any form of cocaine	8.2	7.1	6.4	6.5
Inhalants	10.0	7.9	9.7	9.2
Heroin	NA	2.3	NA	3.4
Methamphetamines	5.2	3.2	3.4	4.3
Ecstasy	9.2	5.6	9.0	8.0
Hallucinogenic drugs	NA	5.6	NA	6.0
Were offered, sold or given illegal drug by someone on school property in the past 12 months	23.4	29.6	31.7	31.2

Source: Hawai'i Youth Risk Behaviors Survey Results, 2013

The middle school students' rates as shown below were also higher than the State. Alcohol had the highest rating (14.5%) among the different substances being used or experimented by these pre-teens.

Kaua'i County Public Middle School Report

N= 944 65% Participation	Kaua'i County		Hawai'i State	
	2011	2013	2011	2013
Alcohol and Drug Use				
PERCENTAGES				
Drank alcohol for the first time before age 11	14.2	14.5	16.3	11.0
Had at least 1 drink of alcohol in the past 30 days	10.5	12.2	12.5	9.5
Ever gotten into trouble while using alcohol or drugs	6.2	6.2	7.1	6.3
Tried marijuana for the first time before age 13	3.1	4.5	4.7	3.5
Ever used any of the following drugs				
Any form of cocaine	2.0	3.3	2.9	2.5
Methamphetamines	2.1	2.8	2.6	2.5
Ecstasy	0.9	2.0	2.1	1.9
Prescription Drugs (without doctor's orders)	2.7	4.0	5.0	4.0
Were offered, sold or given illegal drug by someone on school property in the past 12 months	7.8	6.6	4.3	8.1

Source: Hawai'i Youth Risk Behaviors Survey Results, 2013

The Hawai'i State Department of Education's local school district tracks the drug offenses committed on campus. The categories are: Drug Paraphernalia, Illicit Drugs and Intoxicating Substance Use. Chart A reflects the number of total island offenses committed in the recent 3 years in the Kaua'i Complex Areas. Overall, the number of offenses shows a slight decline.

Chart B shows the number of offenses by the high schools and middle schools in the County during the school year 2013-2014. Kapaa and Kaua'i High Schools reported the highest number of illicit drugs offenses.

Kaua'i Complex Area Verified Drug Offenses

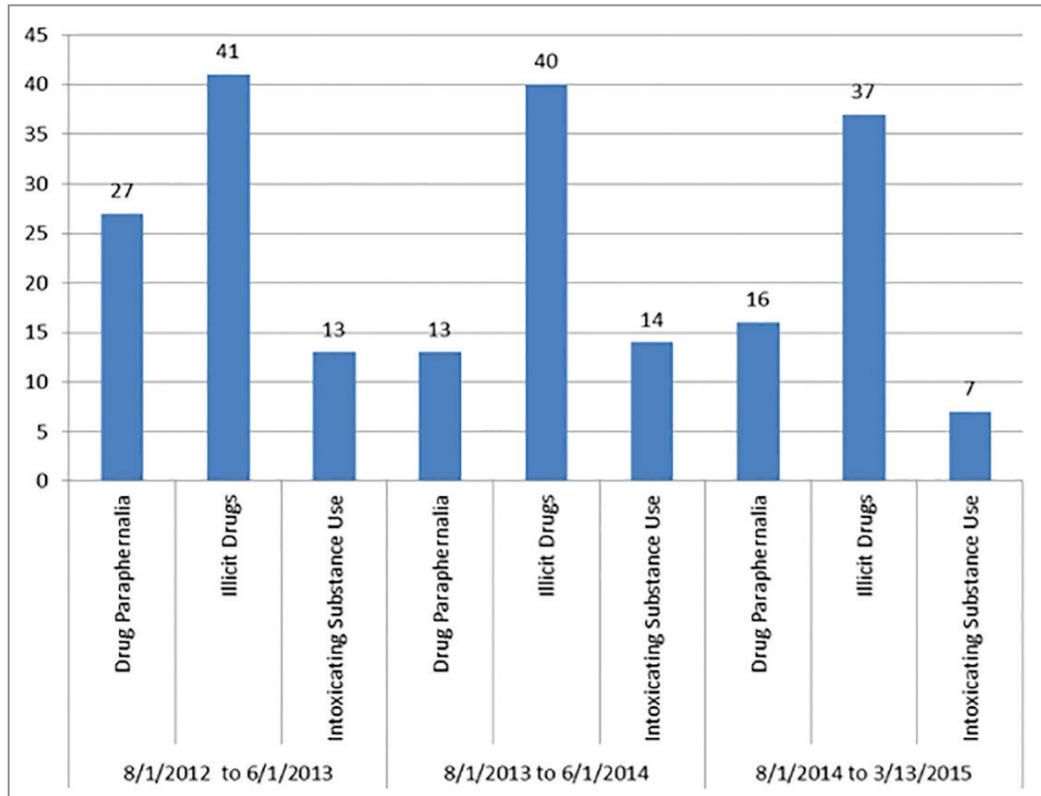


Chart A: Kaua'i Complex Area Island Total – School Years: 2012-13, 2013-14, 2014-3/13/2015

Year	Offense	# of Offenses
8/1/2012 – 6/1/2013	Drug Paraphernalia	27
	Illicit Drugs	41
	Intoxicating Substance Use	13
8/1/2013 – 6/1/2014	Drug Paraphernalia	13
	Illicit Drugs	40
	Intoxicating Substance Use	14
8/1/2014– 3/13/2015	Drug Paraphernalia	16
	Illicit Drugs	37
	Intoxicating Substance Use	7

Source: Department of Education, Kaua'i Complex Area

Kaua'i Complex Area Verified Drug Offenses, August 2013 to June 2014

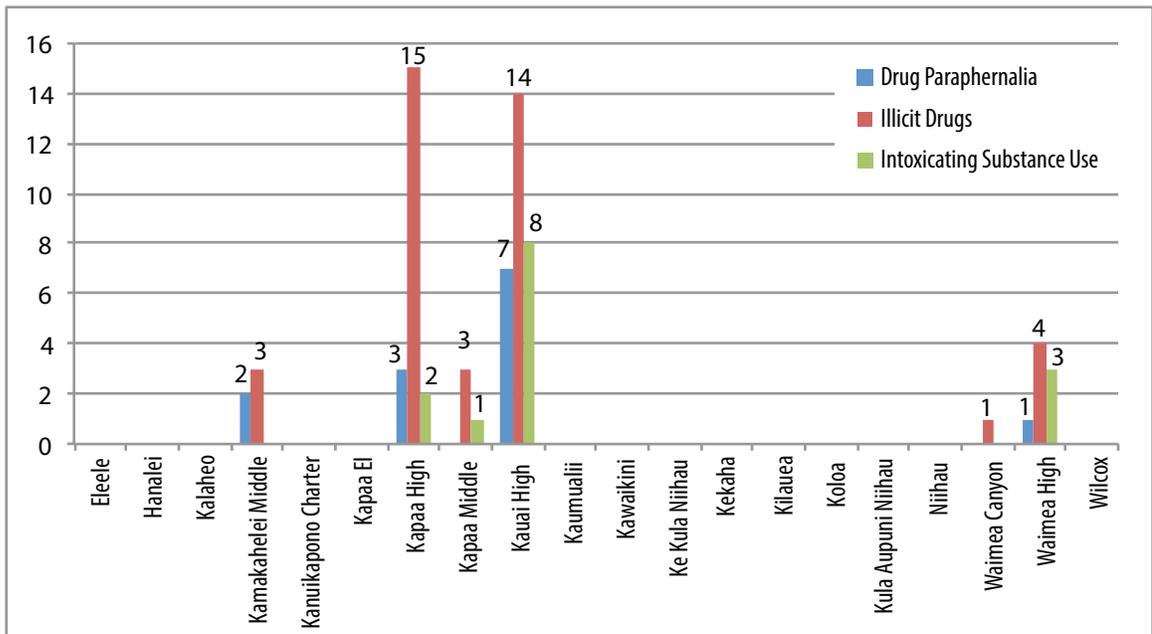


Chart B: Kaua'i Complex Area – Breakdown by Kaua'i Schools, School Year 2013-2014

School	Offense	# of Offenses
Chiefess Kamakalelei Middle School	Drug Paraphernalia	2
	Illicit Drugs	3
Kapaa High School	Drug Paraphernalia	3
	Illicit Drugs	15
	Intoxicating Substance Use	2
Kapaa Middle School	Illicit Drugs	3
	Intoxicating Substance Use	1
Kaua'i High School	Drug Paraphernalia	7
	Illicit Drugs	14
	Intoxicating Substance Use	8
Waimea Canyon Middle School	Illicit Drugs	1
Waimea High School	Drug Paraphernalia	1
	Illicit Drugs	4
	Intoxicating Substance Use	3

Source: Department of Education, Kaua'i Complex Area



Committees' Action Plans

The Mayor's Advisory Committees on Prevention, Enforcement, Treatment and Community Integration, and the Drug Action Team have developed their action plans for 2015-2020. Each committee's plan includes a five year vision, problem statements, priority goals and strategies, and action steps for the next two years with ongoing activities throughout the remaining period. It also includes the indicators/measurements of success, data sources, and potential partners and needed resources to successfully achieve the goals.

The overall vision and mission statements will guide Life's Choices Kaua'i and the committees in meeting the challenges ahead.

Vision

We have developed a strong partnership with business, government and community that is collaborative and united to:

- ❖ Promote excellent communication and coordination, and eliminate the substance abuse problem and its negative consequences on the island
- ❖ Engage and empower the community to promote positive outcomes in their life's choices
- ❖ Educate the public, rehabilitate substance abusers, and prosecute drug offenders in an effort to reduce crime and enhance the quality of life for the people of Kaua'i and Ni'ihau
- ❖ Develop local access to affordable, effective drug treatment and support that offers hope for a successful and productive life

Mission

The mission is to unite the community to resist substance abuse, support the enforcement of anti-drug laws, and encourage treatment supported by a continuum of care for the healing and reunification of individuals and families with the community.



Drug Action Team 2015-2020 Action Plan

Five Year Vision

The Drug Action Team (DAT) continues to represent all of the committees working to implement the Kaua`i Community Drug Response Plan 2015-2020. Through its efforts, there is excellent communication and coordination among the agencies, organizations and groups to eliminate the substance abuse problem and its negative consequences on the island.

Drug Action Team

The Drug Action Team (DAT) is composed of the chairs and vice-chairpersons of the three committees – Prevention, Enforcement and Treatment and Community Integration. Their primary function is to monitor and oversee the implementation of the goals, strategies, and action steps in the five-year Community Drug Response Plan. Working closely with the Life’s Choices Coordinator, they help ensure the coordination and communication among their respective committees, and provide leadership in the plan’s implementation.

The Drug Action Team’s specific responsibilities include:

- ❖ Educate the community on the Kaua`i Community Drug Response Plan
- ❖ Provide opportunities for community involvement by identifying needs, communicating volunteer opportunities and educating the community to be more informed and supportive
- ❖ Review and update the plan annually
- ❖ Suggest linkages between or among communities and organizations to avoid overlap or duplication
- ❖ Measure the identified indicators to determine the results of the plan’s activities
- ❖ Report on progress and results of plan’s implementation to the community
- ❖ Assist the Life’s Choices Coordinator in disseminating information on legislative and other matters

The DAT continues to strengthen partnerships among all committees by promoting opportunities to collaborate, network and striving to achieve the goals set forth in the Community Drug Response plan.

Progress To Date

The committee's 2008-2013 goals focused on: 1) developing and disseminating information on the community resources, and 2) coordinating messages to the public to heighten awareness on the Drug Response Plan's goals, activities and outcomes.

The Outcomes were as follows:

- ❖ 1500 community information packets were distributed per year at various offices and events
- ❖ Community resource directory was given to each inmate leaving Kaua'i Correctional Facility
- ❖ Updated Life's Choices website with direct links to service providers
- ❖ Monthly column posted in Garden Isle Newspaper
- ❖ Semi-annual radio spots
- ❖ Frequent publicity for drug-related awareness events/activities



2015-2020 Problem Statement for Drug Action Team

The committee identified the following problems which reflect the needs and issues facing the community.

Sustained Funding

Continuous funding is paramount to support and expand the full continuum of care, programs and services, and enforcement. The public budgetary constraints force local organizations to continually seek funds from other sources such as private foundations, corporate sponsors and private insurance. This requires organizations and service providers to enhance their grant-writing skills, develop new business models, refine their data collection process and overall organizational capacity to successfully compete in a tight funding market.

Strong Support from Public Officials

Effective legislation and funding for drug abuse treatment, education, prevention, enforcement programs and services must be supported by public officials at all levels of government. They must be kept informed on the latest facts of the drug epidemic, emerging trends and best practices in order to develop sound public policies and enforceable laws.

Lack of Community Understanding Leads to NIMBY Syndrome (Not in My Backyard)

There is a need to establish more residential treatment programs that allow Kaua'i residents to seek help locally and not travel off-island for care. However, there can be public resistance to have these residences in neighborhoods. Community education and outreach efforts must be continued to gain the public's understanding, trust and support for on-island programs.

Evidence Based Culturally Relevant Program Models Needed

The volume of community-based research projects for treatment and prevention of substance abuse disorders has grown significantly in recent years. As the availability of empirically supported clinical practices move from tightly controlled studies in the research laboratory and university to community settings, local practitioners and service providers will need to examine the different science based practices that are most appropriate and effective for their target population. To ensure optimal outcomes, the practices must also be culturally appropriate and relevant to Kaua'i's diverse community.

Lack of Reliable Data

Data collection can be a challenge when attempting to measure the outcomes in programs and services. The reasons are mostly due to the lack of current data, cost, manpower and time involved in data collection, and difficulty in extrapolating specific data related to Kaua'i from other state and national drug abuse reports. Therefore, there is heavy reliance on validated surveys and

reports such as the Department of Health’s Hawai`i Youth Risk Behaviors, the U.S. Substance Abuse and Mental Health Services Administration, the Kaua`i Police Department’s crime and arrests reports, and other local, state and national sources to help measure the impact of committee’s efforts and overall state of the drug problem on Kaua`i. One possibility is to have Kaua`i adopt an open data policy. Open data is data that is freely available and can be used as a tool to solve real-world problems. This allows information held by the County and deemed as public information, to be available in open, standards-based machine readable format. This data can be used for future trending analysis and report.

Active Participation from Community Organizations

Committee membership participation and consistent attendance at the monthly meetings are some of the issues facing the Advisory Committees.



Moving Forward: Priority Goals and Strategies

The DAT identified two priority goals and strategies to be implemented in the coming months. While there are specific action steps for the first two years, many of their efforts will be ongoing throughout the five year period. The specific steps, timeline and indicators are outlined in the following pages.

Goal 1:	Identify and secure funds from various funding streams for prevention, enforcement, treatment and community integration to support programs and services
Strategy 1.1:	Build grant-writing and evaluation/reporting skills to successfully apply and obtain grants and funding
Strategy 1.2:	Continue to search and secure a consistent source of funding for programs and services for substance abuse and its negative consequences (e.g. federal, state, private contracts, grants)
Goal 2:	Support and coordinate the implementation of the Kaua'i Drug Response Plan
Strategy 2.1:	Continue monthly committees meetings and implement the action plan steps and timeline



Action Plan 2015-2020 Drug Action Team

GOAL 1.0	Identify and secure funds from various funding streams for prevention, enforcement, treatment and community integration to support programs and services		
STRATEGY 1.1	Build grant-writing and evaluation/reporting skills to successfully apply and obtain grants and funding		
TARGET GROUP(S)	Community members and stakeholders		
ACTION STEPS	TIME LINE	LEAD	
1. Identify training sources for grant writing and management	October 2015	DAT Team	
2. Plan and organize a series of training on data collection, grant writing, evaluation methodology, report-writing for committee members/stakeholders	November 2015, On-going	DAT Team	
3. Develop train-the-trainer program to provide on-going training for new committee members and stakeholders	November 2015, On-going	DAT Team	
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> Stakeholders successfully apply and secure funding to support their programs and services 		
DATA SOURCES	<ul style="list-style-type: none"> Stakeholders/committee members report in meetings/surveys 		
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> Kaua`i County Grants Manager Community Development Block Grant (CDBG) Coordinator University of Hawai`i, John A. Burns School of Medicine University of Hawai`i, Center on the Family Hawai`i Alliance of Non-Profit Organizations (HANO) Alcohol and Drug Abuse Division (ADAD) 		
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> Professional development funding Trainers/trainees Stipend for trainers Workshop registration fees Travel (airfare and ground travel) 		

continued



Action Plan 2015-2020 Drug Action Team

STRATEGY 1.2	Continue to search and secure a consistent source of funding for programs and services for substance abuse and its negative consequences (e.g. federal, state, private contracts, grants)		
TARGET GROUP(S)	Community-wide programs, schools		
ACTION STEPS	TIME LINE	LEAD	
1. Identify needs, gaps and services within each school complex area for priority funding needs	October 2015, Annually	Life's Choices Coordinator	
2. Monitor grant announcements/opportunities from federal, state and private foundations, and alert committee members of pertinent opportunities	On-going	Life's Choices Coordinator	
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Funding from grants and contracts are successfully obtained 		
DATA SOURCES	<ul style="list-style-type: none"> • Community Assessment Report • State Department of Health, Alcohol and Drug Abuse Division (ADAD) • County Data 		
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • Hawai'i Community Foundation • State Department of Health • U.S. Department of Health and Human Services • School districts • Private foundations 		
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> • Grant alert software • Administrative support 		

continued



Action Plan 2015-2020 Drug Action Team

GOAL 2.0	Support and coordinate the implementation of the Kaua'i Community Drug Response Plan over the next 5 years		
STRATEGY 2.1	Continue monthly committee meetings and implement the action plan steps and time line		
TARGET GROUP(S)	Three committees – Prevention, Treatment and Community Integration and Enforcement		
ACTION STEPS	TIME LINE	LEAD	
1. Share respective committee's progress, highlights and accomplishments at DAT monthly meetings	Monthly, On-going	DAT Team	
2. Compile an annual report that summarizes each committee's progress, accomplishments, challenges/issues, and ongoing activities and share with members	June 30th of each fiscal year, Annual Update	DAT Team	
INDICATORS (Measures of Success)	• Annual Report of Committees' Progress and Accomplishment		
DATA SOURCES	• DAT Committee Minutes, Annual Report		
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	• Committee members/community stakeholders		
FUNDING AND OTHER RESOURCES NEEDED	• Administrative support including data collection, clerical support, project planning and management		



Prevention Committee 2015-2020 Action Plan

Five Year Vision

Engage and empower the community to promote positive outcomes in its Life's Choices.

Prevention Committee

The Prevention Committee serves as a central body to reduce and prevent drug abuse on Kaua'i through awareness, education and action. The group meets monthly to discuss how to implement planned activities, monitor and coordinate all funding opportunities and prevention programs, and address island-wide issues to build stronger families and foster a healthier community.

Progress To Date

The committee's 2008-2013 goals focused on:

- 1) Effective coordination and implementation of the drug prevention programs for youth and families; and
- 2) Expanding the availability of transportation for the youth to travel to and from activities

The Outcomes were as follows:

- ❖ First phase of Strategic Prevention Framework State Incentive Grant funds (\$313,950) was received for assessment, capacity building and personnel
- ❖ Eight (8) new evidence-based programs are operating in schools and communities island-wide
- ❖ YWCA and Hale Opio continue to teach Positive Action
- ❖ Four (4) Prevention providers were able to receive a no-cost extension until September 2012, to continue their evidence based programs:
 - Alu Like, Inc. – Positive Action
 - Boys & Girls Club – Sport
 - Circles of Light – Too Good for Drugs
 - YWCA – Positive Action
- ❖ The following organizations transported youth to activities:
 - Big Brothers, Big Sisters – Kamehameha Schools (7 students)
 - County of Kaua'i – Hina Mauka (45 students)
 - County of Kaua'i Transportation – Prevention Providers (112 students)
- ❖ Worked on survey to assess the need for late evening and weekend support services and submitted request to County Transportation. Kaua'i bus extended routes, hours and better access for youth to attend programs and activities



2015-2020 Problem Statement for Prevention Committee

The committee identified the following problems which reflect the needs and issues facing the community.

Drug-related Juvenile Arrests

According to State Attorney General's 2012 Uniform Crime Report, the number of juvenile arrests for drugs and alcohol-related violations fluctuated over the 5 year period (2008-2012). There was a slight decline between 2011 and 2012 in the number of arrests. Marijuana remains the primary drug of choice by young people under the age of seventeen.

Drug-related Juvenile Arrests

Type of Offense	2008	2009	2010	2011	2012
DRUG POSSESSION					
Marijuana	70	58	47	62	48
Opium or Cocaine	0	0	2	1	0
ALCOHOL-RELATED					
DUI	6	2	9	3	0
Liquor Laws	29	23	21	18	15

Source: Crime in Hawai'i 2012 – A Review of Uniform Crime Reports

Self-reported Drug Use by Kaua'i Teens 2013

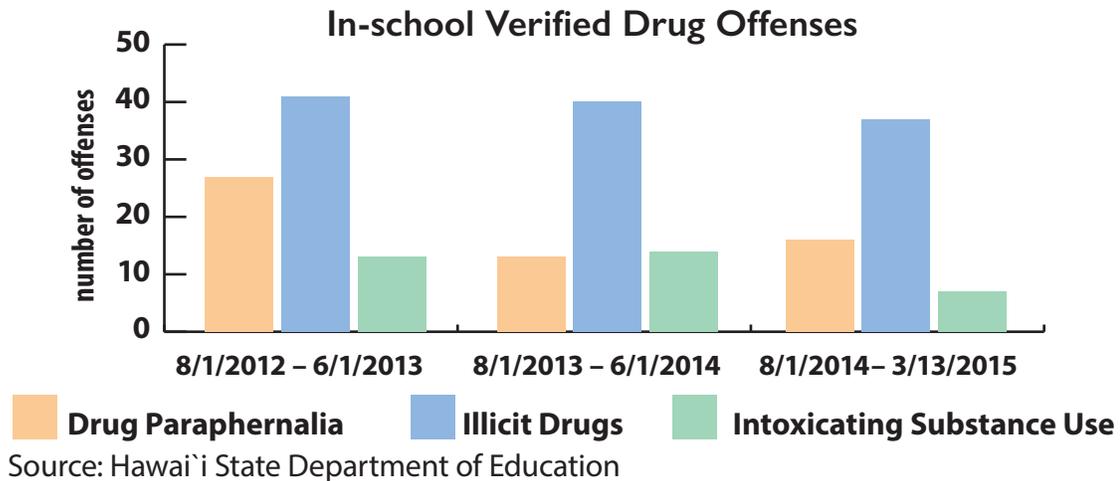
In the 2013 Hawai'i school health survey, Kaua'i high school teens reported using:

Marijuana in the past 30 days*	22.7%
Prescriptions drugs (without MD order)*	14.0%
Inhalants	7.9%
Hallucinogenic drugs*	7.6%
Any form of cocaine*	7.1%*
Ecstasy	5.6%
Methamphetamines	3.2%
Heroin	2.3%
*Kaua'i's rate is higher than the overall State's rate	

In-school Verified Drug Offenses

The Department of Education tracks the number of verified drug-related offenses on middle and high school campuses. While the following statistics are not broken down by schools, these figures show the level of drug offenses in Kaua'i's schools.

In the most recent year 2014-2015, it is important to note there are still 3 remaining months left in the school year.



Underage Drinking

In 2013, 18% of Kaua'i's teens reported drinking alcohol for the first time under age 13. This is slightly less than the State's overall average of 19.2% among the same age group.³⁶ There is still a need to continue to educate and warn teens of the danger of underage drinking. Alcohol is a factor in the three leading causes of death for 15-24 year olds.³⁷ Early use and exposure to alcohol is significantly related to the use of illicit drugs and substance abuse, long-term health consequences, and frequency of marijuana use.

Sexually Transmitted Disease Prevalence

Substance use, abuse, and dependence have been closely associated with HIV infection and other sexually transmitted diseases (STD). Although injection drug use (IDU) is a direct route of HIV transmission, drinking, smoking, ingesting, or inhaling drugs such as alcohol, crack cocaine, methamphetamine ("meth"), and amyl nitrite ("poppers") are also associated with increased risk for HIV and STD infections. Alcohol and drugs impair people's judgment and reduce their inhibitions to engage in risky sexual behavior.

High Teen Pregnancy Rate

According to the 2013 Community Health Assessment Report, the rate of total births in the age range of 15-19 years per 1,000 female population was increasing for Kaua'i, while teen birth rate for the State was trending down. The teen birth rate among females between ages 15-19 years old was 41.3 per 1,000 births versus 39.10 per 1,000 for the State of Hawai'i.³⁸

Family Challenges

Families face many complex challenges in their daily lives. Juggling work, raising children and/or caring for elderly family members, managing finances and dealing with health issues can often overwhelm and stress family relationships. The internet and social media can heavily influence people's behavior by exposing them to violence, risky behaviors and drugs. These multi-faceted factors can erode the family's ability to instill positive social values, guidance and increase the youth's risk to using drugs.



Moving Forward: Priority Goals and Strategies

The Prevention Committee identified two priority goals and strategies to be implemented in the coming months. While there are specific action steps for the first two years, many of their efforts will be ongoing throughout the five year period. The specific steps, timeline, and indicators are outlined in the following pages.

Goal 1:	Break the cycle of addiction and dysfunctional relationships within families
Strategy 1.1:	Collaborate among existing community programs to educate families and improve the accessibility of programs and services to the targeted groups
Goal 2:	Continue to support effective coordination and implementation of evidence-based programs for youth, adults and families
Strategy 2.1:	Provide programs that educate people and build their life skills



Action Plan 2015-2020 Prevention Committee

GOAL 1.0	Break the cycle of addiction and dysfunctional relationships within families		
STRATEGY 1.1	Collaborate among existing community programs to educate families and improve the accessibility of programs and services to the targeted groups		
TARGET GROUP(S)	Parents/caregivers of children and teens		
ACTION STEPS	TIME LINE	LEAD	
1. Design and implement communication plan to encourage parents/caregivers to participate in parent meetings, programs, and events	January 2016, On-going	Chair, Vice-Chair Prevention Committee Members, Stakeholders	
2. Identify, coordinate, and implement educational activities to enhance community awareness of programs and services for families/caregivers	January 2016, On-going	Chair, Vice-Chair Prevention Committee Members, Stakeholders	
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Increase in parent/caregiver attendance in schools education programs • Increase in number of community meetings • Decrease in drug-related arrests and medical encounters • Increase in number of graduates in high school, college, and GED programs 		
DATA SOURCES	<ul style="list-style-type: none"> • Kaua'i Community College • Waialeale Project • Hospitals (KVMH, Wilcox and Mahelona) • Kaua'i Police Department • Department of Education • Adult Education • Keiki to Career Youth Report 		
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • Government Agencies Federal, State, County • Public/private Agencies • Community stakeholders • Non-profit agencies/organizations 		

continued



Action Plan 2015-2020 Prevention Committee

FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none">• Funding (Potential Sources) County, State, Federal• Transportation• Tuition• WorkWise Development• County website• Youth directory• Incentives
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Action Plan 2015-2020 Prevention Committee

GOAL 2.0	Continue and support effective coordination and implementation of evidence-based programs for youth, adults, and families		
STRATEGY 2.1	Provide programs that educate people and build their life skills		
TARGET GROUP(S)	Parents/caregivers of children and teens		
ACTION STEPS	TIME LINE	LEAD	
1. Planning Phase – identify current prevention programs, gaps and needs of the community, and prioritizes programs for implementation	January - June 2016	Chair, Vice-Chair Prevention Committee Members, Stakeholders	
2. Develop budget and identify/secure funding for program implementation and secure needed materials and trainers	January - March 2016	Chair, Vice-Chair Prevention Committee Members, Stakeholders	
3. Identify participating organizations for this project endeavor	January - June 2016	Chair, Vice-Chair Prevention Committee Members, Stakeholders	
4. Develop print and non-print media and promote the benefits of youth and community participation in prevention activities and events	June - August 2016	Chair, Vice-Chair Prevention Committee Members, Stakeholders	
5. Educate and promote awareness to target groups regarding healthy lifestyles	August 2016, On-going	Chair, Vice-Chair Prevention Committee Members, Stakeholders	
6. Organize educational events for parents and caregivers (e.g. Parents' Night, value-based parenting classes)	August 2016, On-going	Chair, Vice-Chair Prevention Committee Members, Stakeholders	
7. Provide access to awareness/prevention programs for home-schooled youth, private and faith-based schools	August 2016, On-going	Chair, Vice-Chair Prevention Committee Members, Stakeholders	
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Increase in parent/student/caregiver attendance in schools' education programs • Increase in number of community meetings • Decrease in drug-related arrests/offenses/medical encounters 		

continued



Action Plan 2015-2020 Prevention Committee

DATA SOURCES	<ul style="list-style-type: none"> • Department of Health Youth Risk Behavior Survey (YRBS) • Hawai'i Health Data Warehouse • Participating organizations • Keiki to Career Youth Report
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • Government agencies County, State, Federal • Public/private agencies • Non-profit agencies/organizations
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> • Funding (potential sources) County, State, Federal • Transportation • WorkWise Development • County website • Youth directory • Incentives



Enforcement 2015-2020 Action Plan

Five Year Vision

Working together to prevent harmful effects of drugs in our communities by educating the public, rehabilitating substance abusers, and prosecuting drug offenders in an effort to reduce crime and enhance the quality of life for the people of Kaua'i and Ni'ihau.

Enforcement Committee

The Enforcement Committee works on a full range of drug-related matters and enforcement activities. It is responsible for implementing the Community Drug Response Plan and provides a coordinated focus in the development of strategies that can minimize the harmful effects of drug use on Kaua'i. The committee monitors the current public policies and laws, and advocates for progressive policy changes.

Progress To-Date

The committee's 2008-2013 goals focused on: 1) improving communications with the community, 2) securing funds and resources for positions, and 3) expanding the Demand Reduction Program.

The Outcomes were as follows:

- ❖ Neighborhood watch increased from 6 to 15 active communities
- ❖ 17 underage drinking surveillance and park sweeps resulting in 7 citations, 1 arrest and 5 detainments
- ❖ 63 sworn police officers were hired from 2008-2013
- ❖ Received a \$750,000 Community Oriented Policing (COPS) grant from U.S. Department of Justice – This allowed the hiring of 6 additional police officers
- ❖ 624 educational presentations in schools and communities conducted in last five years

2015-2020 Problem Statement for Enforcement Committee

The committee identified the following problems which reflect the needs and issues facing the community.

Lack of funding and resources for enforcement

While the county police department has steadily filled vacant positions, there is still a need for more funding and resources for needed personnel. This also includes specialized training of dog handlers and tactical officers. The active shooter program, surveillance equipment, and park sweeps are among the department's priorities as well. With the county's budgetary constraints, the enforcement agencies have continued to search for federal grants to fund positions and special projects. KPD received a \$750,000 Community

Oriented Policing (COPS) grant from the U.S. Department of Justice to hire 6 additional police officers. However, these funds have limited duration and require re-application for new sources for continuation.

Increase in drug availability and drug-related crimes

Drug use and criminality are closely linked. The use of illegal drugs is often associated with murder, rape, robbery, aggravated assault, burglary, larceny/theft, serious motor vehicle offenses with dangerous consequences, arson and hate crimes.³⁹ There are also other instances of crime related to drug use such as family or domestic violence, or driving under the influence. According to the 2012 State Attorney General’s Uniform Crime Report, crimes in Kaua’i county increased in two crime categories: Larceny-theft at 3.7% and motor vehicle theft at 2.0%. Kaua’i’s property, violent and total index crime rates in 2012 were the highest in the State of Hawai’i.⁴⁰ The following Table lists the actual numbers of reported offenses committed by adults in Kaua’i County from 2008-2012.

Offenses Committed by Adults, Kaua’i County, 2008-2012

Specific Offense	2008	2009	2010	2011	2012
Violent					
Other Assaults	281	287	306	325	352
Sex Offenses	5	10	10	12	17
Property Related					
Fraud	21	12	8	16	13
Vandalism	62	57	51	49	48
Drug Possession					
Opium or Cocaine	2	3	12	9	10
Marijuana	47	63	57	78	52
Synthetic Narcotic	0	0	4	1	3
Nonnarcotics	50	48	38	55	61
Alcohol-Related					
DUI	198	235	226	185	209
Liquor Laws	28	25	31	19	7
Disorderly Conducts	45	49	47	46	66
Other					
Offenses against Family/Children	3	5	5	2	5

Source: State Attorney General, Crime Prevention and Justice Assistance Division, Research and Statistics Branch, “Crime in Hawai’i 2012: Review of Uniform Crime Reports”



Enforcement 2015-2020 Action Plan

Liquor Compliance Checks	2008	2009	2010	2011	2012	2013	2014
Off-premise	11	n/a	n/a	5	15	19	13
On-premise	n/a	14	21	3	16	4	17

Source: Department of Liquor Control, County of Kaua`i

Community Complacency

There is rising complacency about the drug problem on Kaua`i. Some of this stems from the growing social acceptance and tolerance of drugs especially with the recent legalization of medical marijuana. The aging baby boomers grew up during a time when the recreational use of drugs was not only common practice, but was accepted behavior in certain parts of society. More often, local residents are not interested nor willing to be more concerned about the drug problem in their schools and community, or are in denial. Others hide from fear of being involved and face retribution from drug users and dealers.

Breakdown of families and family structure

In today's society, there are many life stressors that challenge our family structure. Divorce, single parent households, and breakdown in communication have eroded family relationships and values. There is a growing number of grandparents raising grandchildren due to parents' substance abuse or incarceration. The instability of a family unit and lack of supervision increase the youth's vulnerability to abuse drugs and alcohol. There is a need to help parents regain control of their children, instill good values, and be positive role models.

Lack of public awareness, education and information

There must be on-going education and awareness efforts to increase the public's understanding of the drug problem on Kaua`i and its impact on young people, adults, families and the community at large. Many, especially the youth, do not fully understand the health dangers of drug abuse and addiction, and their negative consequences. Individuals and families in need of assistance do not know the different resources and how to seek services for treatment. The public must also have a better understanding of the roles and limitation of law enforcement and the need for the entire community to work collaboratively with them in problem-solving the drug issues and protecting their community.

To effectively reach the diverse target groups – families (parents, children and grandparents) elected public officials, health care professionals, educators and community stakeholders, there must be cultural relevance in its outreach, awareness, and media strategies. The public must be engaged through multiple communication channels including the web, social media (e.g., Twitter, Facebook, YouTube, and blogs), video and multimedia, mobile messaging, and new and emerging technologies.



Moving Forward: Priority Goals and Strategies

The Enforcement Committee identified four priority goals and strategies to be implemented in the coming months. While there are specific action steps for the first two years, many of their efforts will be ongoing throughout the five year period. The specific steps, timeline and indicators are outlined in the following pages.

Goal 1:	Deter illegal drug entries
Strategy 1.1:	Seek funds to increase the number of trained dogs and personal handlers at all points of entry (airport, harbor, postal service)
Goal 2:	Enhance public education, outreach and communication
Strategy 2.1:	Develop a comprehensive public awareness and education plan on the role of law enforcement and prosecution
Goal 3:	Obtain funding for special law enforcement training and other equipment
Strategy 3.1:	Seek funds for special law enforcement training and equipment needs
Goal 4:	Enforce under-age intoxicant consistently
Strategy 4.1:	Increase number of park sweeps and retail compliance checks



Action Plan 2015-2020 Enforcement Committee

GOAL 1.0	Deter illegal drug entries		
STRATEGY 1.1	Seek funds to increase the number of trained dogs and personal handlers at all points of entry (airport, harbor, postal)		
TARGET GROUP(S)	Not applicable		
ACTION STEPS	TIME LINE	LEAD	
1. Work with County Grant-writer to identify potential sources of funding and apply for grants to procure another dog and provide training for dog handlers	July 2015	Chair, Vice-Chair Enforcement Committee Members	
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Funding is secured for a dog and training for handler 		
DATA SOURCES	<ul style="list-style-type: none"> • Kaua'i Police Department (KPD) Annual Report 		
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • UPS, Federal Express • U.S. Postal Service • Young Brothers, Matson • State Department of Transportation (Airport, harbor) 		
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> • Funds for dog and training 		



Action Plan 2015-2020 Enforcement Committee

GOAL 2.0	Enhance public education, outreach and communication	
STRATEGY 2.1	Develop a comprehensive public awareness and education plan on the role of law enforcement and prosecution	
TARGET GROUP(S)	Youth, families/caregivers, community groups and elected official	
ACTION STEPS	TIME LINE	LEAD
1. Develop a public awareness and education plan that identifies the key messages and talking points, target groups, budget and time line	January - June 2016	Chair, Vice-Chair Enforcement Committee Members
2. Identify and coordinate communication plans with the prevention committee to seek opportunity for joint presentations	January - June 2016	Chair, Vice-Chair Enforcement Committee Members
3. Identify and develop different modes of communication (video, social media, PowerPoint)	January - June 2016	Chair, Vice-Chair Enforcement Committee Members
4. Collaborate with local high school media class to assist with the video production	January - June 2016	R. Goo, Enforcement Committee Members
5. Develop a budget and secure funding	January - June 2016	Chair, Vice-Chair Enforcement Committee Members
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Production of Video • Community Presentations are developed • Increase in request for public presentation and education • Increase in KPD and Judiciary website traffic 	
DATA SOURCES	<ul style="list-style-type: none"> • Life's Choices and agency websites • Calendar of Events, Attendance Sheets 	
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • Public and private schools • Civic clubs • Faith-based organizations\neighborhood centers • Financial institutions • Radio stations and local publications • Private and non-profit organizations 	
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> • Funding for video production and media costs, presenters, trainers, public relations consultant 	



Action Plan 2015-2020 Enforcement Committee

GOAL 3.0	Obtain funding for special law enforcement training and equipment		
STRATEGY 3.1	Seek funds for special law enforcement training and equipment needs		
TARGET GROUP(S)	KPD, law enforcement agencies		
ACTION STEPS	TIME LINE	LEAD	
1. Work with County Grant-writer to identify potential sources of funding and apply for grants for training and equipment	June 2016	Chair, Vice-Chair Enforcement Committee Members	
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Number of trainings provided • Development of the Train the Trainer curriculum • Equipment procurement 		
DATA SOURCES	<ul style="list-style-type: none"> • KPD Annual Report • Training surveys • Sign-in sheets (Training) 		
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • County, State, and Federal • County grant writer 		
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> • Funds for training, equipment and facilities 		



Action Plan 2015-2020 Enforcement Committee

GOAL 4.0	Enforce under-age intoxicant consistently	
STRATEGY 4.1	Increase number of park sweeps and retail compliance checks	
TARGET GROUP(S)	General public and retailers	
ACTION STEPS	TIME LINE	LEAD
1. Develop a plan identifying the number of park sweeps and retail compliance checks	September - October 2015	Kaua'i Police Department Liquor Control, Enforcement Committee
2. Identify target areas and schedule for enforcement activities	September - October 2015	Kaua'i Police Department Liquor Control, Enforcement Committee
3. Develop a budget and seek funding via assistance from County grant-writer	November 2015	Kaua'i Police Department Liquor Control, Enforcement Committee
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Number of park sweeps • Number of citations, arrests, and detainments 	
DATA SOURCES	<ul style="list-style-type: none"> • KPD reports • Liquor Commission reports 	
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • U.S. Coast Guard • Dept. of Land and Natural Resources • Alcohol and Drug Abuse Division • Department of Liquor Control 	
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> • Fund to conduct park sweeps and retail compliance checks 	



Treatment and Community Integration Committee 2015-2020 Action Plan

Five Year Vision

There is local access to affordable and effective treatment and support that offers hope for a successful and productive life.

Kaua`i has established a nationally recognized seamless continuum of care integrating recovery-related services. As a result of this strong government and community commitment in all areas of need: Education, Prevention, Enforcement, Treatment and Community Integration, there has been a significant decline in substance abuse and the associated consequences they have previously had on the island.

The Kaua`i community shares responsibilities to improve the quality of life for all and supports healthy, strong families. Agencies, businesses, community, faith-based organizations and government collaborate on a variety of drug education, intervention, prevention, and treatment programs all around the island, while sharing a common vision and focusing on positive results.

Treatment and Community Integration Committee

The Treatment and Community Integration Committee strives to strengthen the continuum of care that offers a full range of services to individuals with drug addiction and their families. It works to develop local access to affordable, effective drug treatment, and expand treatment and aftercare services and support. The committee's work continues identifying gaps in services and priorities in the continuum of care, and developing the core functions of the agency that will afford it the ability to influence and enhance access, capacity and effective service delivery in the State.⁴¹

Progress To Date

The committee's 2008-2013 goals focused on: 1) establishing additional residential treatment services and facilities for youth and adults, and more on-island Clean and Sober Homes; 2) expanding drug treatment services within the Kaua`i Community Correctional Center (KCCC) to support recovery of prisoners; and 3) ensuring transportation options are available to those seeking services for substance abuse.

The Outcomes were as follows:

- ❖ 6 Clean and Sober Homes have been established for adults
- ❖ Feasibility study for adolescent treatment and healing center completed
- ❖ In 2011, DOH partnered with Kaua`i for ATR Grant – has fee-for-service contract with ADAD

- ❖ Beds are now available on Oahu through CAMHD for Kaua`i adolescents
- ❖ Development Plan was created in 2009 and 10 island wide meetings facilitated in 2010-2013
- ❖ “Freedom to Change” curriculum is used at KCCC, a Level II substance abuse rehabilitation program, and one that provides inmates the highest level of treatment available on-island
- ❖ KCCC has allowed Alcoholic Anonymous and other recovery groups to assist with treatment services
- ❖ KCCC offers in-facility counseling, support groups and transitional services
- ❖ All inmates have an exit plan 6 months prior to release and referred to continuous treatment and wrap around services
- ❖ Survey conducted in 2009 of providers and clients of transportation needs
- ❖ Week day extended hours of Kaua`i Bus approved by Council. Improved access to bus stops
- ❖ Kaua`i received access to recovery grant for 4 years which gives transportation vouchers to people. 562 received vouchers in February - April 2014



2015-2020 Problem Statement for Treatment and Community Integration

The committee identified the following problems which reflect the needs and issues facing the community.

Strengthen communication networking

The complexity of our health care and social service system makes it difficult for drug abusers and families to navigate when seeking treatment and services. While resource directories are more readily available in print and online, there is still a need to increase public awareness and outreach to enable people to access needed services on a timely basis. Agencies and service providers need to also be cross trained so that they are kept abreast of the different community resources and provide appropriate referrals.

Need to strengthen continuum services and care

The emerging trends and increasing needs of Kaua'i's population require vigilant monitoring to ascertain the changing needs of the community and address any gaps of the current continuum of care and service delivery system for drug users and their families. This may range from offering new services for special populations such as the veterans and homeless, to enhancing the skills and knowledge of the practitioners on the latest research and best practices for drug abuse treatment, prevention and enforcement.

Need for mentors and resource navigators

Individuals on probation, parole or in recovery need treatment and positive role models to provide on-going support and assistance. This helps break the cycle of relapse and negative influence of others not supportive of their desire to remain drug-free.

High recidivism

The rate of recidivism (re-offending) among ex-drug users and parolees remains a constant concern. The Kaua'i Drug Court program offers a ray of hope with its low recidivism rate. Established in 2003 as a treatment program for offenders with substance abuse problems, its mission was to divert non-violent offenders with treatment and rehabilitation as an alternative to incarceration. It has about a 10% recidivism.⁴²

More clean and sober homes

Clean and Sober homes are group living facilities that serve as a "half-way" residence for individuals completing their treatment or being released from incarceration. These residences provide unsupervised group support and/or supportive services to these individuals who are transitioning back into the community. While there are 6 clean and sober homes now on Kaua'i, there is still a demand for these residences. The high cost of real estate/rental housing and the limit of 5 unrelated adults per household makes it financially difficult to open and operate more homes.

Need for Narcotics Anonymous support group

Narcotics Anonymous (NA) is a nonprofit group of men and women for whom drugs had become a major problem. Members are recovering addicts who meet regularly to help each other stay clean. This is a program of complete abstinence from all drugs. The Twelve Steps of NA are the basis of its recovery program. There are several group meeting sites centrally located in Lihue, Kapaa and Kilauea but more are needed especially in the outlying communities.

Continue to develop and expand opportunities for ex-offenders

It is often challenging for parolees and ex-offenders to successfully transition back into the community as law abiding citizens. Many lack basic education and job skills that enable them to earn decent wages to afford housing, food and transportation. The WorkWise Program works with these individuals and recently enhanced its Parolee/intake services with more job training and education. There is also a new integration/furlough program for offenders with a jail sentence under 1 year. These programs are striving to expand the range of training opportunities for parolees (e.g., forklift operators) so that they are equipped with employable skills.

More support for families needed

There are limited number of programs to support families of people who are in treatment or prison. These families need their own support groups, and attend classes to better understand the causes of drug addiction, successful treatment and recovery, parenting skills, conflict resolution, communication and other subjects that will help them support their loved ones and strengthen the family unit.

No Residential Treatment Centers

The lack of an on-island residential treatment center continues to be a problem for Kaua'i. While there are 6 clean and sober homes, they do not adequately meet the needs of those requiring higher levels of care. As a result, both adults and youth must seek residential treatment on Oahu or other neighbor islands. At best, there are beds allocated on Oahu for Kaua'i's adolescents through the Department of Health's Child and Adolescent Mental Health Division (CAMHD).

No Therapeutic Living Facilities

Coordinated therapeutic living facility is a group home that includes treatment and supportive services by a professional staff. These facilities help individuals including pregnant women, those coming out of prison or other residential treatment facilities, remain drug free. There is still no therapeutic living facility on Kaua'i.

Lack of treatment programs

There is still an insufficient number of outpatient treatment programs for both adults and youth. Most are centrally located in Lihue with only a few in the outlying communities.

Lack of training opportunities

The budgetary constraints for most nonprofits and public agencies make it difficult to allocate resources for professional development and training. Conferences and workshops on Kaua'i are limited, and travel to Oahu and the mainland can be costly. While many participate in webinars for training, these online sessions sometimes do not provide the full learning experience that one may gain from in-person presentations.

Special issues with co-occurring disorders

People who have substance-use disorders as well as mental health disorders are diagnosed as having co-occurring disorders, or dual disorders. Co-occurring disorders can sometimes be difficult to diagnose. Symptoms of substance abuse or addiction can mask symptoms of mental illness and symptoms of mental illness can be confused with symptoms of addiction. Co-occurring mental health and substance use disorders impact one another and must be treated together. Research shows that an integrated approach to treating co-occurring disorders results in the best possible patient outcomes. Training for providers to recognize and treat patients with co-occurring disorders is needed.

Lack of funding for residential treatment

The average length of stay in residential treatment facilities varies from 5 to 90 days and it depends on the person's ability to pay. Cost range is from \$430/day to \$12,900 for a 30 day stay. While private insurance covers some individuals, there are still those without adequate coverage. Grants were secured for adult residential treatment in 2008-2011 through Hina Mauka. At least 53 adults received grant-in-aid for off-island treatment.

Lack of insurance coverage

Insurance coverage for drug treatment is insufficient in many cases especially to cover airfare and transportation for off-island residential treatment. Depending on the coverage, the patient's co-payment, deductibles and some medication expenses can be cost prohibitive. The State Department of Health's Alcohol and Drug Abuse Division (ADAD) is the primary and often sole source of public funds for substance abuse treatment. Some treatment services are publicly funded through the Hawai'i Medicaid 1115 waiver program called QUEST which is administered by the Department of Human Services. Both QUEST and private health insurance companies provide certain minimum substance abuse benefits.

Few supportive programs for drug abusing youth

There are still limited treatment programs for youth. There is a need for detox, alcoholics anonymous, narcotics anonymous, and ancillary services for youth. ADAD-funded treatment services are available to both adults and adolescents. Treatment sites for adolescents are primarily located on middle and high school campuses. There are six sites in Kaua`i schools.

Limited detox services

Limited detoxification services are available on Kaua`i. Clients must be admitted through the hospital emergency room to access services. There are no specific detox services for youth.



Moving Forward: Priority Goals and Strategies

The Treatment and Community Integration Committee identified four priority goals and strategies to be implemented in the coming months. While there are specific action steps for the first two years, many of their efforts will be ongoing throughout the five year period. The specific steps, timeline, and indicators are outlined in the following pages.

Goal 1:	Support and facilitate the continuum of on-island treatment facilities and services
Strategy 1.1:	Identify the gaps and needs of adults needing substance abuse treatment
Strategy 1.2:	Identify the gaps and needs of youth needing substance abuse treatment
Goal 2:	Support and expand the extended furlough and sober living facilities
Strategy 2.1:	Enhance and expand the growth of the sober living industry: Strengthen the capacity, services and staffing
Strategy 2.2:	Enhance the extended furlough program
Goal 3:	Support and advocate for effective County, State and Federal legislation
Strategy 3.1:	Build and maintain relationships with elected and appointed public officials (County, State and Federal)
Goal 4:	Support events, programs, functions, training and educational forums of all stakeholders in the community
Strategy 4.1:	Identify and promote annual events and activities that support the coalition's five year drug plan



Action Plan 2015-2020 Treatment and Community Integration Committee

GOAL 1.0	Support and facilitate the continuum of on-island treatment facilities and services	
STRATEGY 1.1	Identify the gaps and needs of adults needing substance abuse treatment	
TARGET GROUP(S)	Adults and families	
ACTION STEPS	TIME LINE	LEAD
1. Identify and prioritize target groups needing treatment	September- November 2015	Chair, Vice-Chair Treatment/Integration Committee Members
2. Develop and conduct a survey to estimate the projected number of adults needing treatment (via public and private service providers)	November 2015 - April 2016	Chair, Vice-Chair Treatment/Integration Committee Members
3. Identify current on-island substance abuse programs and their operating capacity and waitlist, if any	April - June 2016	Chair, Vice-Chair Treatment/Integration Committee Members
4. Identify duplication and/or fragmentation of services	April - August 2016	Chair, Vice-Chair Treatment/Integration Committee Members
5. Create and/or update directory for continuum of substance abuse treatment services and resources	June - December 2016	Chair, Vice-Chair Treatment/Integration Committee Members
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Gaps and needs are identified and addressed • Adults are accessing the appropriate level of care on island • A comprehensive directory of substance abuse treatment services and resources is created/updated 	
DATA SOURCES	<ul style="list-style-type: none"> • Participating agencies/resources and stakeholders 	
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • Private and non-profit service providers • Faith-based organizations • Federal, State, County of Kaua'i • Families 	
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> • Funding for survey development, distribution and analysis, and final report • Resource directory development and/or update 	

continued



Action Plan 2015-2020 Treatment and Community Integration Committee

STRATEGY 1.2	Identify the gaps and needs of youth needing substance abuse treatment		
TARGET GROUP(S)	Youth and families		
ACTION STEPS	TIME LINE	LEAD	
1. Identify the referring agencies and providers for youth needing treatment (i.e. DOE, DHS, Primary care physicians, pediatricians)	September- November 2015	Chair, Vice-Chair Treatment/Integration Committee Members	
2. Participate in the planning process of establishing an adolescent treatment facility on Kaua'i	On-going	C. Cabral-Kitamura M. Hiraga-Nuccio	
3. Identify current on-island substance abuse programs for youth, and their operating capacity and waitlist, if any	April - June 2016	C. Cabral-Kitamura M. Hiraga-Nuccio	
4. Identify duplication and/or fragmentation of services	April - August 2016	C. Cabral-Kitamura M. Hiraga-Nuccio	
5. Create and/or update directory for continuum of substance abuse treatment services and resources	June - December 2016	C. Cabral-Kitamura M. Hiraga-Nuccio	
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Gaps and needs are identified and addressed • Youth accessing the appropriate level of care on island 		
DATA SOURCES	<ul style="list-style-type: none"> • Participating agencies/resources and stakeholders including families and schools 		
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • Private and non-profit service providers • Faith-based organizations • Federal, State, County of Kaua'i • Families • Pediatricians and primary care physicians 		
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> • Funding for survey development • Distribution and analysis report • Directory update 		

continued



Action Plan 2015-2020 Treatment and Community Integration Committee

GOAL 2.0	Support and expand the extended furlough and sober living facilities	
STRATEGY 2.1	Enhance and expand the growth of the sober living industry; Strengthen the capacity, service and staffing	
TARGET GROUP(S)	Sober living facilities and current and potential service providers	
ACTION STEPS	TIME LINE	LEAD
1. Organize meetings with all nonprofit sober living service providers for networking, sharing ideas, and reviewing best practices and models	September - November 2015; On-going	Chair, Vice-Chair Treatment/Integration Committee Members
2. Provide and promote professional development and training opportunities to enhance skills, knowledge and credentialing of professionals	November 2015 - February 2016; On-going	K. Bradford
3. Explore funding opportunities to sustain facilities.	On-going	K. Bradford
4. Plan and identify issues, barriers and opportunities in designing and developing sober living homes; explore zoning issues	March - June 2016	K. Bradford
5. Develop and expand the program training core curriculum for facility residents to successfully transition back into the community. Suggested topics: <ul style="list-style-type: none"> • Seeking job opportunities/training • Higher education • Building life skills on financial management, taxes, and personal relationships, balancing and dealing with life stresses 	Years 2016 and 2017	K. Bradford

continued



Action Plan 2015-2020 Treatment and Community Integration Committee

INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Reduced recidivism rate • Increase in employment rate • Establishment of an association or coalition of sober living facility operators and affiliates • Successful establishment and completion of professional development classes, workshops for providers and staff • Establishment of train-the-trainer curriculum
DATA SOURCES	<ul style="list-style-type: none"> • WDD Workforce Development Division Monthly Report • Kaua'i CCC
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • Faith-based organizations • Public Safety Department • Women In Need • Love the Journey • Live Again the Walk • HOPE • Dept. of Judiciary (Drug Court)
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> • Funding for workshops and classes • Rental homes for sober living facilities/homes

continued



Action Plan 2015-2020 Treatment and Community Integration Committee

STRATEGY 2.2	Enhance the extended furlough program		
TARGET GROUP(S)	Furloughed prisoners		
ACTION STEPS	TIME LINE	LEAD	
1. Upgrade electronic monitoring system	September - November 2015; On-going	Chair, Vice-Chair Treatment/Integration Committee Members	
2. Identify the process of qualifying individuals for extended furlough program and communicate the qualification criteria to key stakeholders	December 2015	Chair, Vice-Chair Treatment/Integration Committee Members	
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Reduced recidivism rate • Increase in employment rate 		
DATA SOURCES	<ul style="list-style-type: none"> • WDD Workforce Development Division Monthly Report • Kaua'i CCC 		
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • Faith-based organizations • Public Safety Department • Women In Need • Love the Journey • Live Again the Walk • HOPE • Dept. of Judiciary (Drug Court) 		
FUNDING AND OTHER RESOURCES NEEDED	<ul style="list-style-type: none"> • Funding for electronic monitoring equipment via Department of Public Safety 		

continued



Action Plan 2015-2020 Treatment and Community Integration Committee

GOAL 3.0	Support and advocate for effective County, State and Federal Legislation	
STRATEGY 3.1	Build and maintain relationships with elected and appointed public officials (County, State and Federal)	
TARGET GROUP(S)	Elected and appointed public officials	
ACTION STEPS	TIME LINE	LEAD
1. Identify and develop relationships with key officials in different levels of government (County, State and Federal)	December 2015	Chair, Vice-Chair Treatment/Integration Committee Members
2. Identify Treatment and Integration committee members' relationships with key officials	December 2015	Chair, Vice-Chair Treatment/Integration Committee Members
3. Consistently promote, educate and invite key officials to major drug awareness events, educational workshops and provide literature and materials of interest	Years 2016 and 2017; On-going	Chair, Vice-Chair Treatment/Integration Committee Members
4. Engage committee members to continuously collaborate and educate each other on drug-related legislation	On-going	Chair, Vice-Chair Treatment/Integration Committee Members
5. Track bills and increase advocacy presence and positioning on passages of key legislation that support the goals of the Drug Response Plans	On-going	Chair, Vice-Chair Treatment/Integration Committee Members
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Increase in public funding for priority drug-related programs and services • Effective drug-related legislation 	
DATA SOURCES	<ul style="list-style-type: none"> • County of Kaua'i Legislative tracking website 	
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • Community stakeholders • Federal lobbyists 	
FUNDING AND OTHER RESOURCES NEEDED	Not applicable at this time	



Action Plan 2015-2020 Treatment and Community Integration Committee

GOAL 4.0	Support events, programs, functions, training and educational forums of all stakeholders in the community	
STRATEGY 4.1	Identify and promote annual events and activities that support the coalition's five year drug plan	
TARGET GROUP(S)	Stakeholders	
ACTION STEPS	TIME LINE	LEAD
1. Work with County IT to provide committee members' access to Life's Choices online calendar of events to post upcoming public events, training and activities	October 2015	Chair, Vice-Chair Treatment/Integration Committee Members
2. Continue to share and coordinate community events and activities at monthly committee meetings; promote Life's Choices website	On-going	K. Bradford
3. Provide and promote professional development and training opportunities to enhance skills, knowledge and credentialing of professionals	On-going	M. Murray
INDICATORS (Measures of Success)	<ul style="list-style-type: none"> • Updated Life's Choices website's calendar of events • Increase in website's visits and hits 	
DATA SOURCES	<ul style="list-style-type: none"> • Life's Choice website 	
POTENTIAL PARTNERS/ SUPPORTING AGENCIES	<ul style="list-style-type: none"> • Treatment and Integration Committee members, stakeholders • County IT department 	
FUNDING AND OTHER RESOURCES NEEDED	Not applicable at this time	



Keys to Success

Successful implementation of the 2015-2020 Kaua'i Community Drug Response Plan rests upon the Administration, County Council, Life's Choices Kaua'i office and the Mayor's Advisory Committees on Prevention, Enforcement, Treatment and Community Integration working closely together. No one entity can shoulder the full burden and it will require the commitment, ownership and engagement of all. The following are keys to the plan's success:

- ❖ The advisory committee members shall be actively engaged and participate in the plan's activities and action steps.
- ❖ The committees' strategies, action steps and timelines are followed as closely as possible while allowing adjustments and revisions as needed.
- ❖ There is continued and ongoing support by the Administration and County Council which is supported by data collection throughout the County of Kaua'i. Administrative support for Life's Choices Kaua'i is increased to manage multiple projects and activities.
- ❖ Strong communication with the public and community stakeholders is maintained to further and strengthen partnerships and support.
- ❖ Opportunities to sponsor joint activities with other coalitions and organizations are sought and welcomed to leverage resources and maximize community outreach.



Footnotes

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Appendices

Mayor’s Advisory Committees - Membership

DRUG ACTION TEAM

Goo, Russell	Attorney General’s Office
Mullineauz, John	Kaua`i Police Department
Murray, Maile	Child & Family Service - E Ala Hou
Ramos, Vonn	PACT (Parents and Children Together)
Sanchez, Leialoha	YWCA Youth Services
Smith, Su	Samuel Mahelona Hospital, Hawai`i Health Systems Corp.

PREVENTION COMMITTEE

Anderson, Rob	Malama Pono
Arakaki, Bill	Department of Education
Bachran, Rachelle	Department of Health
Bailey-Myrick, Mistee	Malama Pono
Benton, Nicole	Hina Mauka- Teen Care
Bishop, Laverne	Hale Opio Kaua`l, Inc.
Cano, Judy	Department of Education
Chiang, Cynthia	Planned Parenthood
DeCosta, Georgianna	Hawai`i Meth Project
Finn, Kaulana	Kaua`i Big Brothers Big Sisters
Goo, Roy	University of Hawai`i at Hilo, Department of Pharmacy
Hamakua, Kahealani	Alu Like, Inc.
Herman, Asaka	Boys & Girls Club Lihu`e
Jose, Brenda	Westside Representative
Kikuchi-Samonte, Kathleen	Queen Liliokalani Community Center
Moises, Larry	Liquor Control, COK
Myrick-Bailey, Mistee	Malama Pono
Myrick, Kevin	Wilcox Memorial Hospital Emergency Department
Nagao, Lani	McKenna Recovery Center
Ozaki, Mark	Kaua`i Police Department
Ramos, Vonnell	PACT (Parents and Children Together)
Sanchez, Leialoha	YWCA Youth Services
Smith, Su	Samuel Mahelona Hospital, Hawai`i Health Systems Corp.
Solchaga, Kymm	Malama Pono
Spivak, Anna	Child and Family Service
Steinhaus, Martin	Kaua`i Drug Court
Watanabe, Mariebeth	Hina Mauka/Waimea Canyon Middle School

ENFORCEMENT COMMITTEE

Foster, Kimberly	Judiciary-Adult Client Probation Services
Gonsalves, Lionel	Department of Land and Natural Resources
Goo, Russell	Attorney General's Office
Goode, Matt	Coast Guard
Higashi, Tina	Court User Services - Juvenile Client & Family Services
Kapua, Karen	Kaua`i Police Department
Martin, John	County of Kaua`i Parks and Recreation
Mission, Francis "Bully"	Department of Land and Natural Resources
Moises, Larry	County of Kaua`i Liquor Department
Mullineaux, John	Kaua`i Police Department
Ozaki, Mark	Kaua`i Police Department
Saiki, Gary	Kaua`i Sheriff's Office
Salas-Ferguson, Sinclair	Office of the Prosecuting Attorney

TREATMENT AND COMMUNITY INTEGRATION

Applegate, Anita	Judiciary - Community Service Worker Program
Bishop, Laverne	Hale Opio Kaua`i, Inc.
Bradford, Kaeo	County of Kaua`i Office of Economic Development
Brun, Arthur	Community Volunteer
Cabral-Kitamura, Chesne	Department of Education
Cooper, Rei	Kaua`i Community Mental Health Center
Cummings, Kimberly	Women In Need
Giaman, Scott	United Way
Gray, Brian	Hina Mauka Teen C.A.R.E.
Hayward, Julie	Community Mental Health Center - Kaua`i
Hiraga-Nuccio, Madeleine	Kaua`i Family Guidance Center
Lemn, Ronnie-Lynn	Kaua`i Intake Service Center
Lenarth, Rebecca	Chiefess PCNC
Maione, Mardi	Community Representative
Murray, Maile	Child & Family Service
Nagao, Lani	McKenna Recovery Center
Nakasone, Calah	Judiciary, Community Service Worker Program
Nordmeier, Eric	Workforce Development
Ochoa, Paul	Department of Veterans Affairs
Ramos, Vonn	PACT (Parents and Children Together)
Rapoza, Araceli	Workforce Development
Slingerland, Allison	Women in Need

Souza, Charlotte
Tone, Jennifer
Ullman, Deborah
Viohl, Jack
Worrell, Merrily

Care Hawaii, Inc.
Kaua`i Drug Court
Department of Education
Kaua`i Community Correctional Center
Community Volunteer

STAFF

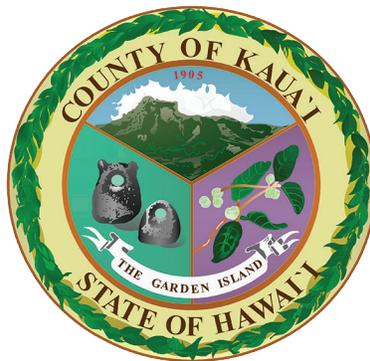
Koki, Theresa
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Office of the Mayor, Life's Choices Kaua`i
Office of the Mayor, Boards and Commissions



Glossary of Acronyms

ADAD	Alcohol and Drug Abuse Division, State of Hawai`i Department of Health
CDC	U.S. Centers for Disease Control and Prevention
CFS	Child and Family Services
COK	County of Kaua`i
DAT	Drug Action Team
DLNR	Department of Land and Natural Resources, State of Hawai`i
DOE	Department of Education, State of Hawai`i
DOH	Department of Health, State of Hawai`i
FBI	Federal Bureau of Investigation
HANO	Hawai`i Alliance of Nonprofit Organization
KCC	Kaua`i Community College
KCCC	Kaua`i Community Correctional Center
KEO	Kaua`i Economic Opportunity, Inc.
KPD	Kaua`i Police Department
SAMHSA	Substance Abuse Mental Health Services Administration
YRBS	Youth Risk Behavior Survey



Life's Choices Kaua`i
Empowering our community to be drug-free.

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