

OPEN SESSION MEETING MINUTES

Board or C	ommission	Kaua'i Salary Commission	Meeting Date	June 12, 2025	
Location	44 Rei Click on the U	ilding, Boards and Commissions Conference Room Suite 300 444 Rice Street, Līhu'e, Hawai'i 96766 mote Access VIDEO by Microsoft Teams JRL below or type the URL into your computer or smartphone https://bit.ly/44ArYul g ID: 236 601 594 943 Passcode: qZ3Rr9oP	Start of Meeting	g: 9:05 a.m.	End of Meeting: 11:53 a.m.
Present	Chair Joshua Uyehara; Vice Chair Wayne Katayama (via Microsoft Teams); Commissioners Bernadette Akiona-Arruda (in at 9:24 a.m.), Stacie Chiba-Miguel, Patrick Ono, and Paul Toner. Also present: Deputy County Attorney Andrew Michaels and Boards and Commissions Support Staff: Administrator Ellen Ching and Support Clerk Mercedes Omo. Invited Guests: Director of Human Resources Annette Anderson; Human Resource Manager III Janine Rapozo; Director of Finance Chelsie Sakai; and Budget Administrator Ken Shimonishi.				
Excused					
Absent					

SUBJECT	DISCUSSION	ACTION
MEETING CALLED	Chair Uyehara called the Salary Commission Meeting to order at 9:05 a.m.	
TO ORDER/ROLL		
CALL TO	Support Clerk Mercedes Omo verified attendance by roll call:	
ASCERTAIN	Commissioner Bernadette Akiona-Arruda was not present at roll call (in	
QUORUM	at 9:24 a.m.).	
	Commissioner Stacie Chiba-Miguel replied present.	
	Commissioner Patrick Ono replied present.	
	Commissioner Paul Toner replied present.	

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SUBJECT	DISCUSSION	ACTION
	Vice Chair Wayne Katayama replied present (via Microsoft Teams). Chair Joshua Uyehara replied present.	
	Deputy County Attorney Andrew Michaels was present via Microsoft Teams and Administrator Ellen Ching was present at the meeting.	Quorum was established with five Commissioners present.
APPROVAL OF AGENDA	Chair Uyehara asked for a motion to approve the agenda.	
	There was no one present from the public wishing to testify on this agenda item.	Mr. Toner moved to approve the agenda as circulated. Mr. Ono seconded the motion. Motion carried 5:0.
PUBLIC TESTIMONY ON ANY AGENDA ITEM	Individuals may testify on any agenda item or wait for the item to come up.	
	There was no one present from the public wishing to testify on any agenda item.	
CHAIR'S ANNOUNCEMENT	The next regular monthly Salary Commission meeting will be held at 9:00 a.m., on Thursday, July 10, 2025, in the Office of Boards and Commissions Conference Room, Suite 300.	
APPROVAL OF MINUTES OF MAY 8, 2025, MEETING	May 8, 2025, Open Session Meeting	Mr. Ono moved to approve the May 8, 2025, Open Session Meeting minutes. Mr. Toner seconded the motion. Motion carried 5:0.
COMMUNICATION	 Email dated May 22, 2025, from Ms. Nancy Kanna to Ellen Ching, Boards and Commissions Administrator, regarding her resignation from the Salary Commission effective immediately. 	
	Administrator Ching reminded the Commission that her original plea to Commissioners was to serve until the work to meet the March 15, 2025	

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	deadline was completed. The Commission has since decided to continue	
	its work, but Ms. Kanna's ultimate passion is serving on the Public Access,	
	Open Space, and Natural Resources Preservation Fund Commission. Ms.	
	Kanna was nominated to serve in the Open Space Commission's At-Large	
	position and so she has resigned from the Salary Commission effective	Ms. Chiba-Miguel moved to receive the
	immediately. Ms. Kanna will be starting her service on the Open Space	Communication for the record. Mr. Toner
	Commission effective on June 12, 2025, as they also have a meeting.	seconded the motion. Motion carried 5:0.
BUSINESS	Discussion and decision-making on submitting a Salary Resolution to	
SC 2025-1	establish maximum salary caps for certain County officers and employees	
	included in Section 3-2.1 of the Kaua'i County Code for Fiscal Years	
	2025/2026, 2026/2027 and 2027/2028.	
	Administrator China stated that the items are vided and informational	
	Administrator Ching stated that the items provided are informational	
	reports that the Commission had requested at past meetings. In essence,	
	the Commission's work is beginning again as the Commission is looking	
	at submitting another Salary Resolution by the March 15, 2026 deadline.	
	The other jurisdictions in the state have completed their respective Salary	
	Resolutions so that information changes the jurisdictional comparisons	
	that the Commission reviewed previously. Administrator Ching thanked	
	the Department of Human Resources (HR) for doing the heavy lifting in	
	putting together the requested information for the Commission's use.	
	Department of Human Resources	
	1. Executive Salary Jurisdiction Comparisons for City & County of	
	Honolulu, Maui, Kauai, and Hawaii counties.	
	 History of Collective Bargaining Increases (ATB) July 1, 2025 – June 30, 2029. 	
	3. History of Collective Bargaining Increases (Non-ATB) July 1, 2025 – June 30, 2029.	

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	4. History Collective Bargaining Increases (Other Pay) July 1, 2025 – June	
	30, 2029.	
	5. Salary Resolution Salaries from 2008 – 2025.	
	 The Committee heard from Janine Rapozo, HR Manager III. Ms. Rapozo noted that for item 3, the report covers the period through June 30, 2029. Ms. Rapozo noted the following in her presentation: The reports provided were previously submitted to the Commission so that they could be used in preparation of the Salary Resolution prior to the March 15, 2025, deadline. HR has updated the reports since new information became available. For Report #1, the State of Hawai'i, City and County of Honolulu, County of Maui, and the County of Kaua'i figures have been updated. The various jurisdictions all made their salary increases very differently. Administrator Ching has the State of Hawai'i report as well as the County of Maui's consultant's report on how they came up with their figures. HR also has available the City and County of Honolulu's report. She has not heard anything from the County of Hawai'i making any changes to executive salaries. Mr. Ono expressed his appreciation to HR for the comparative data as it allows the Commission to make real-time comparisons. Chair Uyehara echoed the sentiments. 	

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	Ms. Rapozo continued her presentation as follows:	
	 Reports #2-4 must be taken together. 	
	 What happens in collective bargaining is that there is a pot of money available and different bargaining units decide to use those funds differently. ATB stands for across-the-board. 	
	 There were five bargaining units that have settled and three that have not yet settled. 	
	 In Report #2, the last four lines should be highlighted. 	
	Bargaining Unit 1 are blue collar workers. For the period	
	07/01/2025-06/30/2026, they are getting a 3.5% across-the-	
	board increase. The next year, 07/01/2026-06/30/2027, they are	
	getting a 3.79% increase. The next year, 07/01/2027-06/30/2028,	
	they are getting a 4% increase, which is also the same increase for 07/01/2028-06/30/2029.	
	 Bargaining Units 2 and 4 have the same increases as Bargaining Unit 1. 	
	 Bargaining Unit 3, which are the clerical employees, and Bargaining Unit 13, do not have the same increases. 	
	Bargaining Unit 3 has salary increases of 3.5%, 0%, 4%, and 0.37%.	
	On face value, it appears as if they are getting less of a salary	
	increase. However, you must look at the other two reports to see	
	what else that Bargaining Unit received that was not considered an across-the-board increase.	
	 For Bargaining Unit 3, in the two years where they get 0% and 	
	0.37%, what they are taking instead is a step movement, which is	
	moving on the salary schedule from Step C to Step D. A step	
	movement is approximately 4% salary increase. What this does is	
	it keeps the salary schedule the same for new employees coming	

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	in for at least two years. That union decided for the incumbent employees to move a step instead of getting an across-the-board salary increase. Right now, there is no step movement plan, and they would stay on the same step. Bargaining Unit 3 decided to take step movements in years 2 and 4. Since there was little left in the pot, they also added to the 0.37% across-the-board increase as well as the step movement. Chair Uyehara asked whether the step movements were just for	
	incumbents and not new hires. Ms. Rapozo confirmed that Chair Uyehara was correct, and that the salary schedule would stay the same. Mr. Toner asked if his understanding that there would be no step movement between years 1 and 2 was accurate. Ms. Rapozo confirmed that Mr. Toner was correct. Ms. Rapozo continued her presentation as follows:	
	 Bargaining Unit 13 received smaller raises across-the-board each year, because they have a step movement plan. The beginning steps are taken every two years and then every three years for the steps later in one's career. In totality, the across-the-board increases in addition to the step movements would equate to what the other bargaining units without step movements would receive. 	
	 Everyone may not receive the step movement during the first year, but at some point, within the contract, they will receive their step movement. It is dependent on their anniversary date, and it will occur every two to three years depending on where they are on that salary schedule. 	

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	Mr. Ono asked if the step movements are based on length of service. Ms. Rapozo responded that Mr. Ono was correct.	
	 Ms. Rapozo continued her presentation as follows: Looking at other charts, one can see how the different charts intertwine with each other. In the history of non-ATB increases, there are similarly the last four lines that are highlighted. The units that are in arbitration are Bargaining Units 15 (Ocean Safety Officers), Unit 11 (Fire Fighters), and Unit 12 (Police Officers). Right now, there are no contracts in place for the aforementioned three units. The County still must go through Arbitration with those bargaining units. They will not have a contract as of July 1, 2025. On the non-ATB report, one can see how the step movements come in. For Bargaining Unit 13, it reads "Continue step movement, \$2,000 lump sum for employees not eligible for step movement." Basically, there is an end step. Step M is the last step on the scale. There are some employees on Step M. For those employees, they would get a \$2,000 lump sum because they are not going to get a step movement. Mr. Toner asked whether those employees have reached the maximum 	
	allowable step. Ms. Rapozo confirmed that Mr. Toner was correct. Ms. Rapozo continued her presentation as follows:	

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	 Report #4 reflects the history of collective bargaining other pay amounts. This would include items like allowances that are negotiated as well. The highlights are all over the place because certain items like uniform allowances may have been negotiated previously. For certain bargaining units, the uniform allowance will increase. The meal allowance increased for Bargaining Units 1 and 3. Other units had already negotiated those items earlier. For uniform allowance, Unit 3 now gets the same as the other units that may have received it during another round of negotiations. For travel, it will be \$30 instead of \$20 for one-day travel. The County will also be moving towards a Federal-type reimbursement rate versus giving employees per diem. This will start on July 1, 2026, for all units that have settled. Ms. Rapozo noted that she also put in the chart other negotiated items because it is not necessarily a part of the larger contract but is given to employees to remedy problems with recruiting or that there is something that they should be getting more for. For Police Dispatcher positions, there are 21 positions allocated with only 10 filled. They are getting \$750 per month the first year they are there and then they get \$1,400 after the first year, per month, added to their regular pay. Even if they are an SR-20 and someone else is in the same bargaining unit as them, they would get the additional amount on top of the salary that they would be getting just based on their salary schedule. Ms. Akiona-Arruda was noted as present at 9:24 a.m. 	

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	Similarly, HR knows that there are places like the DMV, pool staff,	
	liquor staff, and parks security officers, where those positions	
	were hard to fill. Those positions are getting additional pay as	
	well. For those positions, they are paid their overtime rate if they	
	do not take lunch after their fifth hour. Their sixth, seventh, and	
	eighth hours are paid at the overtime rate. They do not take lunch	
	so the County gains 45 minutes of counter time so that they can	
	be on the line. The positions are difficult to fill and if everyone	
	does not take their 45-minute lunch break, there is additional	
	coverage.	
	Chair Uyehara asked with those supplemental agreements what is the	
	mechanism for approving the implementation of a program like that. Ms.	
	Rapozo responded that HR works with the department. The program	
	must be approved by the Mayor, HR Director, as well as the union.	
	Different unions do it differently. The United Public Works (UPW) must	
	get a ratification vote. The Hawai'i Government Employees Association	
	(HGEA) also gets a ratification vote. HGEA's process is a little more	
	informal as they go around and speak to the incumbents to ensure that	
	they are okay with the proposed changes. Supplemental agreements are	
	not always pay-related. It could be regarding things like drug and alcohol	
	testing or a travel allowance. For certain agreements, Council approval is	
	not needed if a department can pay for the increase within their current	
	budgeted appropriation. Chair Uyehara stated that some of what Ms.	
	Rapozo just talked about are items that the Commission is struggling to	
	figure out solutions for, regarding positions on the Salary Resolution.	
	Chair Uyehara asked what a possible solution might be to address certain	
	items for Salary Resolution positions. Ms. Rapozo responded that the	
	difficulty for the Commission is that the Commission is only able to do it	

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	once a year. However, if there is a difficult to fill position, the Commission	
	could decide to meet and propose a solution via another Salary	
	Resolution. The Salary Resolution could also possibly be more robust	
	than it is currently to address some of the issues. Ms. Rapozo noted that	
	she does not have enough background knowledge to know whether the	
	Commission could make changes outside of the March 15 th deadline each	
	year so that the Commission could have more flexibility in the decisions	
	that are made regarding positions on the Salary Resolution.	
	Ms. Rapozo noted that one situation that has arisen is the departure of	
	Chief Raybuck. Now with what has happened in other counties across	
	the state, the County of Kaua'i may be in competition with two other	
	counties for Chief of Police applicants.	
	counties for efficiency applicants.	
	Chair Uyehara asked how often a supplemental agreement has required	
	Council approval. Ms. Rapozo responded that she does not believe a	
	supplemental agreement has ever required Council approval. Mr. Toner	
	asked if the supplemental agreement could proceed if it fits within the	
	budgetary constraints. Ms. Rapozo responded that Mr. Toner was	
	correct.	
	Ms. Rapozo stated that one of the larger increases made with a	
	supplemental agreement was related to the engineer salaries. Engineers	
	were boosted out of Bargaining Unit 13 so that they have a separate	
	salary schedule. All those salaries were able to be covered within the	
	budget. Engineers are only in the Department of Public Works and the	
	Department of Water, so it was not across the entire County.	

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	The free medical that was offered countywide to employees had to go to	
	the Council for approval as it was a big change that affected the budget.	
	Vice Chair Katayama asked whether the \$2,000 lump sum payment or the increases for Police Dispatchers become a part of the program or whether it is blended into the collective bargaining agreement salary structure. Ms. Rapozo responded that the items that are highlighted in the report are good for the four-year contract. After that, the employer and union can renegotiate something else. Similarly, with the supplemental agreements, those are even less permanent as they are being negotiated outside of the confines of the contract. Either side can say at any time that they no longer want that supplemental agreement to be implemented. Ms. Rapozo reminded the Commission that for Reports # 2-4, all reports must be looked at together as they are all related.	
	 Ms. Rapozo continued her presentation as follows: The final report includes the Salary Resolution Salaries from 2008-2025 that could possibly reveal why the County of Kaua'i is where it is at currently. Footnotes were included because during former Mayor Carvalho's term there was not a lot of money or revenue coming in. He did a lot of things with the Salary Commission to freeze the salaries of the department heads and deputies that he appointed. What he could have done was just not give them the salary increases because the maximum was at a certain level. Former Mayor Carvalho only had control over the positions that were 	

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	 under his appointing authority so other salaries in the County continued to increase on a regular schedule. In 2008, all the salaries are on the chart. In 2009, only the positions under the Legislative Branch and Office of the Prosecuting Attorney had increases in the Salary Resolution as all of the other positions' salaries were frozen. In 2012, there was a push to get the positions for Fire and Police increases, so that is what happened in that year. In July 2016, the Council got involved and stated that they did not feel it was appropriate that some department heads get raises and others do not. The Council at that time decided that some positions should not get raises in the maximum salary levels. From 2019 to current, raises to the maximum salary levels became a more regular occurrence. There have always been various tiers of department heads and deputies. Throughout the period noted, there were other allowances for certain department heads and deputies were also passed. Those allowances are noted in the footnote section. 	
	Chair Uyehara asked if there was enough information available to expand Report #4 to include the years that would match the across-the-board increase table. Ms. Rapozo responded that 2008 was all the data that she had in her possession and that she would have to check with the Office of Boards and Commissions to see if they had resolutions from prior years. The chart for across-the-board was from 1997-1998. Administrator Ching stated that she will check with her staff. Chair Uyehara stated that if there was a way to get a directly comparable number as far as the department heads and deputies versus the collective bargaining units.	

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	Administrator Ching asked if Chair Uyehara wanted to see the percentage increase from the beginning to current. Chair Uyehara responded that he would like that information along with an analysis of how that compares with the cumulative across-the-board increases that the bargaining units received. Administrator Ching stated that she understood Chair Uyehara's request. Ms. Rapozo stated that another thing that the Commission could do is to start the cumulative comparison from 2008 and take out the years prior from the other charts to match the last chart. Chair Uyehara stated that Ms. Rapozo's solution would be acceptable if salary resolutions from prior to 2008 could not be located. Chair Uyehara further stated that he would like to understand the other supplemental agreements and the non-across-the-board movements make the across-the-board cumulative percents a lower boundary because the actual raise, they received would have been higher with those adjustments. Ms. Rapozo responded that Chair Uyehara was correct in his analysis.	
	Administrator Ching asked if it would be okay to use the across-the-board report and add to that the Salary Resolution data along with percentages, if that would work. Chair Uyehara responded that he believes it would work, but that the Commission could do the math on the cumulative percent increases on the across-the-board amounts. Administrator Ching noted that in 2025, the percentage increase amount is 3.5%. In 2023 and 2024, those increases were 5%. Chair Uyehara responded that one could take the mayor's position and take the \$172,854/\$114,490 that would give you the total cumulative increase from 2008 to 2025. Chair Uyehara further stated that he is looking for	

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	the-board table has for bargaining unit for the same number of years. Administrator Ching responded that she could provide an individual increase based on the current year along with the cumulative increase and percentage. Chair Uyehara responded that he would also like the same cumulative percent increase for the same period on the across-the-board table. In essence, he would like to see, for example, that the mayor received xx% increases from 2008-2025, and the bargaining units received xx% increases during that same period. Ms. Rapozo stated that she did the math real quickly and the salary amounts for the Salary Resolution positions received an approximately 50% salary increase. For simplicity, Ms. Rapozo took the UPW increase for that same period and that amounted to approximately 70% increases. Ms. Rapozo noted that she also understood what Administrator Ching was trying to convey in that there was a substantial increase of approximately 25% which would be added to the 50% amount plus an additional two years of 5% and 5%. Administrator Ching chimed in that she and Ms. Rapozo could figure out what to provide for the Commission. Chair Uyehara stated that this information could show the Commission whether the salary levels kept pace with the collective bargaining increases.	
	Vice Chair Katayama asked what the impact of large or non-permanent wage adjustments were. Ms. Rapozo responded that step movements are large increases. In the past Bargaining Units 2, 3, and 4 had step movements and that is why their percentage increases for across-the-board were always lower. By doing away with step movements they were able to now increase their across-the-board so that everyone is getting it and their starting pay could go up. There is no guarantee that it will	

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	continue. The County negotiated step movements away with Units 2, 3,	
	and 4. They could get a higher across-the-board increase during years	
	when step movements were taken away. There is a large impact when	
	step movements are taken away in terms of across-the-board percent	
	increases that are negotiated. Ms. Rapozo noted that what was	
	happening is that Unit 2 supervises Unit 1. Unit 1 was overtaking their	
	supervisors, so their subordinates were making more than their	
	supervisors, so something had to be done. No one ultimately wanted to	
	be a supervisor. Unit 2 had a salary schedule that was 10 steps. They	
	reduced that to 5 steps and then down to 3 steps. They are now at 1 step	
	so that they are where they need to be. Unit 3 basically froze step	
	movements so they could get higher across-the-board increases. That is	
	difficult because incumbents are feeling that they are left out of the	
	picture by not receiving step movements anymore. Unit 3 and Unit 4	
	have been difficult to negotiate. Unit 13 professionals still want step	
	movements and feel that since they have worked in the County longer	
	they do offer more than someone just coming into the position. Mr.	
	Toner noted that it must also help with retention. Ms. Rapozo responded	
	that she agrees.	
	Vice Chair Katayama stated that the information Chair Uyehara was	
	looking for is not going to fully reflect what he thinks Chair Uyehara was	
	looking for. Chair Uyehara responded that Vice Chair Katayama is correct,	
	but that he prefaced his request noting that it is the lower boundary of	
	what the actual increase was for any person or position. It is a	
	complicated task to figure out how to make everyone closer to	
	comparable. Vice Chair Katayama responded that the challenge is	
	deciding how much work versus utilitarian value will be gained by going	
	through the exercise. Chair Uyehara stated that Vice Chair Katayama	

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	might be right that it may not be worth the effort, but he wants to try to	
	get an idea of what level of increases the past salary resolutions	
	warranted compared to what the collective bargaining units were able to	
	negotiate during the same period. Chair Uyehara stated that he thinks	
	the salary resolutions could not have kept up with the collective	
	bargaining increases and that is why many people have not stepped up	
	to take on leadership positions. In the end, it would be a pay cut for	
	someone from the rank and file to take on a leadership position. Vice	
	Chair Katayama stated that he feels that is a true part of the issue. Vice	
	Chair Katayama further stated that the pay of department heads and	
	deputies has not kept up with the increases given to the people they are	
	managing. Vice Chair Katayama also explained that this inequity is what	
	causes the difficulty in retaining employees and keeping corporate	
	knowledge within the organization as well.	
	Administrator Ching stated that the situation with appointed department	
	heads and deputies is that they are appointed as well so their job status	
	for the future is not as solid as civil servants. At best, someone could hold	
	their position for 8 years or less (based on the term of the mayor) for	
	Mayoral appointees, sometimes longer if they are Commission-	
	appointed.	
	Vice Chair Katayama asked what the salary difference between the	
	County of Kaua'i has historically been for its positions compared to the	
	other jurisdictions throughout the state. Ms. Rapozo asked for	
	clarification as to whether Vice Chair Katayama was asking where the	
	County of Kaua'i falls in comparison for Salary Resolution positions. Vice	
	Chair Katayama responded that Ms. Rapozo was correct. Ms. Rapozo	
	stated that historically the Salary Commission has always looked at Kaua'i	

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	as being the smallest county and always felt that they should be lower	
	than the other counties. However, there has never been a rationale given	
	as to how much lower Kaua'i should be. In the past, the other	
	jurisdictions went with percentage increases. This year, the County of	
	Maui did an entire study, so they went rogue and did something different.	
	The State did something very different as well, recognizing that they are	
	having difficulty getting department heads. In the past though, most	
	jurisdictions just used a percentage increase to increase salaries. Most	
	times, the County of Kaua'i Salary Commission followed suit. Since the	
	other jurisdictions were already higher, the County of Kaua'i positions	
	ended up being a little lower. Vice Chair Katayama asked if there was	
	ever a standard set like being 80% of the City and County of Honolulu's	
	salary amount, etc. Ms. Rapozo responded that that was never looked	
	at. Vice Chair Katayama stated that he would review Report #1 a little	
	closer. Ms. Rapozo noted that there was another report that she	
	previously submitted to the Commission that had the size of the other	
	jurisdictions for comparative purposes.	
	Mr. Toner asked if the cost of housing was included. Ms. Rapozo	
	responded that she could not recall if housing was included. Mr. Toner	
	noted that even though Kaua'i is smaller, the cost of living on Kaua'i is not	
	lower.	
	Mr. Ono stated that review and analyses of the information really depend	
	on what you are looking for. The Salary Commission should be trying to	
	ensure that the County of Kaua'i has the best and the brightest serving in	
	its leadership positions. Mr. Ono further stated that the various studies	
	and reports provided have value, as does how things were done	
	historically, but that it should not preclude the Commission from	

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	exploring other alternatives moving forward. Chair Uyehara stated that	
	he sees the historical information as informing decisions made by the	
	Commission as opposed to constraining what the Commission could do.	
	Administrator Ching stated that the current Salary Commission is the first	
	Salary Commission that has the full authority to set the maximum	
	salaries. All other salary commissions prior had to consider receiving	
	Council approval for their actions who receives enormous amounts of	
	public input that affects their decision-making process to accept or reject	
	previous salary resolutions. Past salary commissions had to determine	
	how the public might react to the proposal, as well as how the Council	
	would see the proposals. The political side of things probably played a	
	role in the thought process and recommendations made by previous	
	salary commissions. Ms. Rapozo added that the political nature of things	
	in the past has affected salary commissions in the past. There have been	
	salary resolutions that have not received Council approval. For some of	
	the years provided in the HR reports, there are blank spaces which	
	indicated that the Council did not approve of those increases, not that	
	the salary commission did not recommend an increase. Ms. Rapozo	
	noted that she has heard from past councils' comments about how high	
	salaries were for leadership positions and one even comparing their job	
	to the department head or deputy and asking why his or her salary was	
	not at that level, noting how hard he or she worked as a councilmember.	
	Administrator Ching further noted that there have also been salary	
	commissions who have declined to put forth a salary resolution during an	
	election year because of how political the process could be. The current	
	Administration requested that the Charter Amendment relating to the	
	Salary Commission be floated during the election year to give the	

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	Commission the full authority.	
	Administrator Ching stated that what happened in past years is that when the Salary Resolution hits the Council agenda, the public would blame the Council or the Mayor for the proposal for increased salaries not understanding how the process works.	
	Chair Uyehara stated that he can appreciate the difference in the process as politics can drive the outcome of a process. It could also translate into the collective bargaining outcomes versus the Commission-related position increases. Chair Uyehara further noted that the Commission will have the responsibility to try to explain their decisions to the public as it is a good faith move and a part of being transparent in how the Commission made the decisions it made even if technically the Commission does not have to appear before the Council any longer.	
	Administrator Ching stated that the memorandum that accompanies a salary resolution is very important as it assists Councilmembers who get calls from their constituents about the increases, they have information to refer to.	
	Chair Uyehara thanked Ms. Rapozo for her time and for the work she put into the reports. Administrator Ching thanked Ms. Rapozo and Ms. Anderson for being present and for the heavy lift in the reports that the Commission asked them to prepare. HR is currently in the middle of arbitration, so their workload is immense currently.	
	Mr. Ono thanked HR for the overall information on benefits as well as the entire compensation package that must be reviewed in how you look at	

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DISCUSSION	ACTION
someone is being compensated by the County for the work that they do.	
Ms. Rapozo and Ms. Anderson were noted as not present at 9:55 a.m.	
Department of Finance 1 Presentation of the County Budget Projected Revenue and Expense	
1. Tresentation of the county budget, Trojected Nevenue and Expense.	
The Commission heard from Chelsie Sakai, Director of Finance and Ken Shimonishi, Budget Administrator.	
Mr. Shimonishi explained that the Commission received a copy of a presentation that is typically done before the County Council but in a slightly truncated version.	
 Mr. Shimonishi presented the following information: The County has two policies that it follows related to Long-Term Financial Planning. The first is regarding the preparation of a structurally balanced budget where recurring expenditure should be covered by recurring revenues. Prior to adopting the Structurally Balanced Budget Resolution the Charter basically stated that the revenues and resources need to tie out to what is presented as the budgeted expenditure amount. While you could present a statutorily balanced budget, it may not be structurally balanced and that is what was discovered prior to 2012. At that time, the County was not budgeting in a structurally balanced way, but rather statutorily balanced only. The second policy is a Reserve Fund Policy where the County maintains a minimum of 30% of the previous year's General Fund revenues. Based on the 	
	someone is being compensated by the County for the work that they do. Ms. Rapozo and Ms. Anderson were noted as not present at 9:55 a.m. Department of Finance 1. Presentation of the County Budget, Projected Revenue and Expense. The Commission heard from Chelsie Sakai, Director of Finance and Ken Shimonishi, Budget Administrator. Mr. Shimonishi explained that the Commission received a copy of a presentation that is typically done before the County Council but in a slightly truncated version. Mr. Shimonishi presented the following information: • The County has two policies that it follows related to Long-Term Financial Planning. The first is regarding the preparation of a structurally balanced budget where recurring expenditure should be covered by recurring revenues. Prior to adopting the Structurally Balanced Budget Resolution the Charter basically stated that the revenues and resources need to tie out to what is presented as the budgeted expenditure amount. While you could present a statutorily balanced budget, it may not be structurally balanced and that is what was discovered prior to 2012. At that time, the County was not budgeting in a structurally balanced way, but rather statutorily balanced only. The second policy is a Reserve Fund Policy where the County maintains a minimum of

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SUBJECT	DISCUSSION	ACTION
	County should hold in reserves. Anything above that amount could be used for other purposes such as in paying down debt, one-time expenditures such as Capital Improvement Project projects, affordable housing, etc. In the Fiscal Year 2026 budget, the Administration identified that they had approximately \$6.5 million more than reserves and that was used to support contributions to capital improvement projects of \$33.7 million, excluding what was contributed for affordable housing projects. Slide 3 shows the revenue by fund for the Operating Budget. The chart reflects the Fiscal Year 2026 budget, Fiscal Year 2025 budget, the change in dollars, and the change in percentages. In total, the Operating Budget for Fiscal Year 2026 is \$372,211,021. In Fiscal Year 2025, the Operating Budget was \$353,324,899 or an approximately \$19M increase. The General Fund had an approximately \$11M increase or 4.3% increase from the previous fiscal year. The G.E. Tax Fund had an increase of approximately \$3.3M or 9.3%. The remaining funds are listed on the slide. Slide 4 depicts a pie chart graph of the various funds and how they make up the overall Operating Budget. The General Fund revenues amount to 77% of the County's total revenue. The second largest fund is the G.E. Tax Fund, followed by the Highway, Sewer, and Solid Waste Funds. The aforementioned 5 funds make up 98% of the County's revenues.	
	Mr. Toner asked if any of the revenues include any Federal grant funds. Mr. Shimonishi responded that there are no Federal funds budgeted in the Operating Budget. There are components within the County's	

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SUBJECT	DISCUSSION	ACTION
	Operating Budget that would rely on Federal funding, one example being	
	the County's Coastal Zone Management program. In the General Fund,	
	there are positions that are partially funded with Federal grants, so they	
	are not fully funded. If the grant funding does not come through, those positions would then need to be funded through other means.	
	positions would then need to be funded through other means.	
	Vice Chair Katayama asked if State funds were included in the Operating	
	Budget. Mr. Shimonishi responded that like Federal funding, no State	
	funds were reflected in the Operating Budget. There are positions that	
	may have been partially funded with State funds and if those funds are	
	not realized, then funding would have to come from another source. The	
	Operating Budget reflects the County's revenue only. Similarly, when the	
	discussion turns to expenditures, the figures presented will only represent the County's share of any shared costs.	
	represent the country's share of any shared costs.	
	Mr. Shimonishi continued his presentation as follows:	
	Slide 5 reflects that real property taxes make up 84% of the	
	County's General Fund revenue followed by the County's	
	Transient Accommodations Tax at \$30.1M or 11% of the General	
	Fund revenue.	
	 The County did budget more in interest income and is still a fraction of what is anticipated to be received. 	
	 Slide 6 provides a narrative of how revenues were budgeted. 	
	The General Fund increased by \$11.7M or 4.3% and that was	
	primarily attributable to real property taxes which was a \$5.9M increase or 2.5%.	
	The Transient Accommodations Tax increase was \$900,000 or	
	3.1%.	
	 Interest earned was budgeted at \$4.6M. 	

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SUBJECT	DISCUSSION	ACTION
	 The Highway Fund increased by \$550,000 or 3% and this was due to increases in fuel taxes or the motor vehicle weight tax. The G.E. Tax Fund increased by \$3.3M or 9.3%, attributable to interest earned and an increase in the G.E. Tax of \$920,000 or 2.6%. The Solid Waste Fund increased by \$1.2M or 11.8% due to interest earned and charges for current services. The Sewer Fund increased by \$1.7M or 16.4% based on the recent 6 months of data. The Golf Fund increased by \$223,600 or 15.3% due to green and locker fees, and rent. Overall, interest earned increased by \$8.1M across all funds. 	
	Chair Uyehara asked if Mr. Shimonishi knew the average duration of the investments relates to interest earned. Mr. Shimonishi responded that by statute or Code, the County invests in short-term investments no longer than 5 years in maturity. This is through various funds. Chair Uyehara asked if the investments are held to maturity yield. Mr. Shimonishi responded that that information would need to be requested from the County Treasurer.	
	 Mr. Shimonishi continued his presentation as follows: Slide 7 shows the expenditure in the budget. Expenditures are grouped by general categories like Salaries & Related, Utilities, Operations, Road & Bridge Repairs, etc. Road & Bridge Repairs are separated out as those are within the G.E. Tax Fund. In Fiscal Year 2025, expenditures budgeted was roughly \$351.6M. In Fiscal Year 2026, expenditures budgeted is 	

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SUBJECT	DISCUSSION	ACTION
	\$347.1M. Though it appears to be a decrease, the affordable housing components were budgeted under CIP instead of the Operating Budget for Fiscal Year 2026. • The rationale for budgeting the affordable housing projects in the CIP is so that the funds are always there and appropriate to complete affordable housing projects. The Operating Budget remaining funds will lapse and those need to be reappropriated each year. • The Operating Budget expenditure reflects a decrease of \$4.5M or 1.3%. If affordable housing projects were budgeted in the same manner, the Operating Budget would have increased by \$15.3M or a 4.3% increase. • Of note is that Salaries & Related represented 52.7% of the total budget in Fiscal Year 2025, and that is now at 55.9% in Fiscal Year 2026.	
	Mr. Toner asked why the budgeted expenditure amount for Auto; Equip. & Heavy Equip. was down. Mr. Shimonishi responded that the County shifted to outright purchases for some of the larger pieces of equipment to leases. In the Fiscal Year 2026 budget, there is a lease for a new helicopter which is valued at \$16M. In Solid Waste, new trash collection trucks are being leased. Chair Uyehara asked if the Salaries & Related would be lower if doing an apples-to-apples comparison. Mr. Shimonishi responded that Chair Uyehara was correct. Mr. Shimonishi continued his presentation as follows:	

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SUBJECT	DISCUSSION	ACTION
	 Slide 8 reflects that there are unknown HR-related expenses including anticipated wage increases for SHOPO, HFFA, and Ocean Safety Officers. There is also potential for temporary hazard pay for fire fighters to be settled in Fiscal Year 2026, and that amount has not been included in the budget. 	
	Chair Uyehara asked if the temporary hazard pay was COVID-19-related. Mr. Shimonishi responded that Chair Uyehara was correct.	
	 Mr. Shimonishi continued his presentation as follows: Slide 9 reflects the change in the way the County is budgeting the affordable housing contributions. Basically, the General Fund is contributing \$14,125,000 into the Housing Development Fund. Previous years' contribution remaining of \$19,000,000 is being put back into the Housing Development Fund from the General Fund as well. This amounts to roughly \$33,125,000 for affordable housing projects in the CIP Budget. Slide 10 shows pie charts of the Fiscal Year 2025 Operating Budget compared to the Fiscal Year 2026 Operating Budget broken down by the different components. Of note is the affordable housing component reflected in the Fiscal Year 2025 budget is much larger than what is shown in the Fiscal Year 2026 budget and that is what was previously explained. Salaries & Related remains the largest piece of the Operating Budget. 	
	Chair Uyehara asked if the residual amount for affordable housing was related to debt service or operations. Mr. Shimonishi responded that it was related to operations. The \$250,000 remaining could be used for	

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SUBJECT	DISCUSSION	ACTION
	consulting for future parcels, etc.	
	 Mr. Shimonishi continued his presentation as follows: Slide 11 reflects pie charts that show the portion appropriate to the various departments regarding the Operating Budget. This includes all budgeted components. The Department of Public Works has the largest budget. They have expenditures that span across multiple funds. In Fiscal Year 2025, the Department of Public Works represented 33.4% of the Operating Budget and in Fiscal Year 2026 the Department of Public Works represents 33.6% of the Operating Budget. Police, Fire, Department of Parks & Recreation, and Department of Finance would be the next largest departments in terms of budget. 	
	Chair Uyehara asked if the change in the Housing Agency's budget between the two fiscal years was related to the movement of funding for affordable housing. Mr. Shimonishi confirmed that Chair Uyehara was correct.	
	Mr. Ono asked if Salaries & Related on the overall summary page, whether the reflected revenue surplus is projected to be the same in future fiscal years. Mr. Shimonishi responded that generally, he believes the Fiscal Year 2026 revenue budget will hold firm. The largest piece of the revenue picture comes from real property taxes and that is based off the assessed value of properties. Mr. Shimonishi noted that he does not believe assessed values of properties will go down. The next largest revenue items are the G.E. Tax and the County's Transient Accommodations Tax. Barring significant recession or a drop in visitors	

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SUBJECT	DISCUSSION	ACTION
	to the island, the Transient Accommodations Tax will be collected based on room rates so that it may buffer any downturn in visitor arrivals, etc. In general, Mr. Shimonishi anticipates revenues remaining steady at the Fiscal Year 2026 level, barring any rate change adjustments made by the County Council. In the last budget session, Councilmember Kuali discussed decreasing the Owner-Occupied real property tax rate and spoke about tiering that category with a revenue neutral proposal. This may mean lower rates for lower assessed properties and higher rates for higher assessed properties.	
	 Mr. Shimonishi continued his presentation as follows: Slide 12 reflects the General Fund Budget Expense by categories. Salaries & Related amounted to 76.2% in Fiscal Year 2025 and 74.3% in Fiscal Year 2026. A large amount of the expenditures is going to employee costs. Of note is the slight increase in the Leased category as the County moved towards leasing some of the more expensive pieces of equipment instead of buying them outright. Slide 13 reflects the General Fund Salaries & Related expenditures budget by department. Police and Fire make up more than half of the total Salaries & Related budget. 55.1% and 55.2% of the General Fund's Salaries & Related budgets for Fiscal Year 2025 and Fiscal Year 2026, respectively. 	
	Vice Chair Katayama asked whether Mr. Shimonishi prepares a slide like Slide 13 for every budgeting cycle. Mr. Shimonishi responded that he does prepare the presentation for the County Council when presenting the budget and has done so for at least 5 or 6 years based on what his	

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SUBJECT	DISCUSSION	ACTION
	memory could recall. Vice Chair Katayama asked Mr. Shimonishi to send	
	previous versions of Slide 13 to Administrator Ching, if possible. Mr.	
	Shimonishi responded that he could provide the slide for previous years	
	but added that the slides are prepared for the first budget submittal	
	which is due before or on March 15 th of every year. After that, there is	
	supplemental budget communication on or before May 8 th of each year,	
	which could have adjustments as well. There are also adjustments made	
	by the Council during their decision-making sessions that could also affect	
	the final figures. Mr. Shimonishi noted that he does not prepare graphs	
	for the supplemental budget submittal or after the Council does their	
	deliberations. Mr. Shimonishi further stated that the charts that will be	
	provided are only for the initial budget submittal each year.	
	Chair Uyehara asked if the proposed budgets include a placeholder for	
	upcoming collective bargaining negotiations. Mr. Shimonishi responded	
	that when the budget is submitted, the Administration may include some	
	flexibility for negotiations, though the amounts would not want to be	
	disclosed for the sake of not revealing the County's financial position in	
	negotiations. Those types of disclosures could be submitted to the	
	Council under confidential cover, if needed.	
	Administrator Ching asked Vice Chair Katayama the years of past reports	
	he was requesting of Mr. Shimonishi. Vice Chair Katayama responded	
	that he was looking at the last 3 or 4 past presentations that were made	
	to the Council.	
	Mr. Shimonishi continued his presentation as follows:	
	Slide 14 reflects the G.E. Tax Fund and the breakdown between	
	the Department of Public Works and Transportation Agency.	

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SUBJECT	DISCUSSION	ACTION
ORIECI	 When the Fund was first started, Councilmembers were worried about how much of the funds were going to be put towards the Transportation Agency versus how much would be used to fix the roads and bridges around the island. The chart provides a historical look at how the G.E. Tax Fund has been used. The Department of Public Works budget is going towards road resurfacing or bridge repairs. The Transportation Agency budget goes towards their operations like bus driver salaries or bus purchases. Historically, the split was 75% for the Department of Public Works and 25% for the Transportation Agency. Vice Chair Katayama asked what the impact is of Federal and State funds	ACTION
	to the County's overall budget picture. Mr. Shimonishi responded that one of the requirements with Federal funding is that the County conducts a Single Audit which looks specifically at how much Federal monies are received, spent, and accounted for. Within that Single Audit is a financial statement called a Schedule of Expenditure of Federal Awards or SEFA, and that provides a report of the scheduled expenditures that were made in any given fiscal year. These expenditures include Section 8 housing vouchers or assistance, any Federal Highways assistance received, monies received by the Office of the Prosecuting Attorney, etc. The SEFA reflected the County receiving a little more than \$15M in Federal funds. The Single Audit report is available every year. For State funds, the Department of Finance would need to run a separate report to gather that information.	

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SUBJECT	DISCUSSION	ACTION
	Vice Chair Katayama asked if any Federal or State funds are used for operational purposes or to fund salaries. Mr. Shimonishi responded that Federal and State funds are used to fund salaries.	
	Vice Chair Katayama asked if the presentation was only focused on County funds. Mr. Shimonishi responded that Vice Chair Katayama was correct. Mr. Shimonishi noted that there are approximately 50 positions funded with Federal funds not counting programs that are funded separately like funds from the Older Americans Act, Meals on Wheels, Section 8 Housing Rental Payments, etc.	
	Vice Chair Katayama asked how would impacts of Federal funding impact operations. Mr. Shimonishi responded that the question would best be posed to the Managing Director or the Mayor. Ultimately, there would be tough choices that would need to be made as far as how much the County should fund to continue with those specific programs or positions. Mr. Shimonishi noted that he is not authorized to speak on behalf of the Administration regarding Vice Chair Katayama's inquiry.	
	Vice Chair Katayama explained that as the Commission moves forward to structure the salaries for department heads and deputies, that kind of information will come into play.	
	Chair Uyehara stated that the concern of the Commission is that if a salary adjustment is proposed by the Commission will that increased amount be sustainable to the County. Chair Uyehara further asked if the County would be able to sustain any level of increase looking into the future. Chair Uyehara asked if Mr. Shimonishi had any advice for the Commission. Mr. Shimonishi responded that the task of the Commission	

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SUBJECT	DISCUSSION	ACTION
	is tough. With any Administration, it boils down to what priorities it	
	chooses to fund or not. Mr. Shimonishi further responded that he cannot	
	respond further than that as it is outside of his purview.	
	Ms. Chiba-Miguel referred to Slide 2 regarding "recurring expenditures	
	should be covered by recurring revenues" and "maintaining a target	
	minimum of 30% of the previous year's General Fund revenues," and	
	asked whether those resolutions were set in stone or whether that could	
	change with a new administration. Mr. Shimonishi responded that the	
	resolutions could be changed. Having worked on the long-term financial	
	planning project, Mr. Shimonishi noted that the original thought was to	
	put everything into a Bill for An Ordinance, so it becomes law. However,	
	the consultants from the Government Finance Officers Association	
	(GFOA) told the County that they should not have it set in stone. The	
	GFOA recommended that the County should just have a policy and follow	
	it but also have flexibility in the event of an unforeseen circumstance	
	where they can modify the policy accordingly. Making changes through	
	the ordinance process takes longer. At first the Administration did not	
	quite understand the guidance but having gone through some	
	emergencies, it definitely sees the value in having the flexibility to adjust	
	the policies accordingly. The main thing is that the Administration and	
	the Council all understand the necessity for changes and buys into what	
	the policies are meant for.	
	Mr. One noted that based on the information provided by HP for 2025	
	Mr. Ono noted that based on the information provided by HR for 2025, the total of all salaries for the Salary Resolution positions is approximately	
	\$2.83M. The Commission has done a good job to get the discussion to	
	this point. The future challenge is to address the inversion problem and	
	to see how some "potholes" can be filled. Understanding the financial	
	to see now some pornoies can be inied. Onderstanding the inidicial	

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SUBJECT	DISCUSSION	ACTION
	picture of the County now and in the future is a strong foundational piece that must be explored.	
	Administrator Ching recognized Mr. Shimonishi and Ms. Sakai for their efforts in providing the Commission with various reports and responses to requests. Much of the financial information is prepared by the Department of Finance. The Commission echoed the sentiments of Administrator Ching.	
	Ms. Sakai and Mr. Shimonishi were noted as not present at 10:35 a.m.	No action was taken regarding agenda item SC 2025-1.
SC 2025-5	Communication dated May 8, 2025, from Jaclyn Kaina, Chair Charter Review Commission to Chair Joshua Uyehara, Salary Commission requesting proposals to amend the Charter. Administrator Ching noted that the communication follows the procedure that the Charter Review Commission has followed to request proposals every other year from other boards and commissions and departments to submit proposed Charter Amendments for their consideration. The deadline to submit proposals is July 31, 2025. The Charter Review Commission will start meeting in August to start reviewing proposals to determine which proposals they would like to move forward with.	
	Chair Uyehara noted that the Commission should plan to target any proposals for future consideration, possibly in 2027 given the Commission's tasks at hand and upcoming meeting schedule.	Mr. Toner moved to receive the Communication dated May 8, 2025, from the Chair of the Charter Review Commission for the record. Ms. Chiba-Miguel seconded the motion. Motion carried 6:0.

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SUBJECT	DISCUSSION	ACTION
SC 2025-6	Memorandum dated May 23, 2025, from Kevin Mince, Boards and Commissions Support Clerk to Chair Joshua Uyehara, Salary Commission regarding Police Chief Salary Recommendations.	
	Administrator Ching noted that Mr. Mince is an emergency hire that is specifically related to the executive search for the new Chief of Police. Communication details the position of the Police Commission regarding the salary of the Chief of Police, which was recommended to be set at \$180,000 by Chief Raybuck, as well as the Police Commission's position on performance-based bonuses. Communication relays the feedback from the Police Commission to the Salary Commission.	Communication dated May 23, 2025, from Kevin
	Administrator Ching noted that the time was 10:37 a.m. Ms. Chiba-Miguel will have to leave shortly and there are four additional items for the Commission to cover on the agenda. Administrator Ching further noted that Deputy County Attorney Michaels has provided the Commission with a County Attorney opinion which will be covered in Executive Session. Administrator Ching apologized to Deputy County Attorney Michaels for not providing the opinion to the Commission prior to today's meeting, as he had finished drafting the opinion approximately 2 months ago.	
	Administrator Ching asked whether the Commission wanted to go into Executive Session to hear the brief by the Deputy County Attorney or continue with the agenda knowing that there will be a hard stop at 11:45 a.m.	
	Chair Uyehara stated that he thinks the Commission should convene in Executive Session to address those matters then address matters	

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SUBJECT	DISCUSSION	ACTION
	regarding Permitted Interaction Group formation depending on the outcome of the Executive Session.	
	There being no objections Executive Session ES SC 2025-2 was taken out of order.	
EXECUTIVE	Under Hawaii Revised Statutes §94-4 (a) (b) and §92-5 (a) (4), the purpose	
SESSION	of this Executive Session is for Deputy County Attorney Andrew Michaels	
SC 2025-2	to brief the Commission on a confidential opinion dated April 23, 2025,	
	to Joshua Uyehara, Chair, County of Kauai Salary Commission regarding	
	HRS Section 46-24; Temporary Assignments; Definition of Salary;	
	Interpretation of the Phrase "Maximum Salaries; and Sec. HRS 78-18.3.	
	Vice Chair Katayama asked whether the Commissioners would need to identify who they would like to be present in Executive Session. Administrator Ching stated that she would like to be present in Executive Session. Deputy County Attorney Michaels would also be present as would Commission Support Clerk Mercedes Omo.	
	Administrator Ching read the Executive Session posting language into the record.	
	Chair Uyehara confirmed that Administrator Ching and Ms. Omo would be included in the Executive Session.	
	There being no objections, the Open Session Meeting was recessed at 10:44 a.m. for the Commission to convene in Executive Session.	Mr. Ono moved to enter Executive Session. Ms. Chiba-Miguel seconded the motion. Motion carried 6:0.

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SUBJECT	DISCUSSION	ACTION
RETURN TO OPEN SESSION/RATIFY THE ACTION TAKEN IN EXECUTIVE SESSION	Ms. Chiba-Miguel was noted as not being present at 11:00 a.m. (departed during Executive Session). Mr. Ono was noted as not present at 11:30 a.m. (departed during Executive Session). There being no objections, the Open Session Meeting reconvened at 11:45 a.m. and proceeded as follows: Administrator Ching called on Deputy County Attorney Michaels to present the Executive Session Report pursuant to HRS § 92-4(b). Deputy County Attorney Michaels reported that the Commission covered questions that were asked by the Office of the County Attorney by the Salary Commission, as well as short answers to those questions. Additionally, any follow-up questions during the Executive Session were also answered and discussed. Those questions had to do with Hawai'i Revised Statutes (HRS) 46-24, temporary assignments, definition of salary, interpretation of the phrase "maximum salaries," and HRS Section 78-18.3.	No action was taken regarding this agenda item.
SC 2025-7	Discussion and action on adopting guidelines for the Salary Resolution. Chair Uyehara stated that with the limited time remaining before quorum is lost, the Commission should defer agenda items SC 2025-7, SC 2025-8, and SC 2025-9 to the Commission's next meeting in July.	Mr. Toner moved to defer agenda item SC 2025-7 to the Commission's July 2025 meeting. Ms. Akiona-Arruda seconded the motion. Motion carried 4:0.

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SUBJECT	DISCUSSION	ACTION
SC 2025-8	Discussion and action on making recommendations to include performance-based increases in the salary resolution by forming a permitted interaction group (PIG) pursuant to HRS § 92-2.5(b)(1) relating to performance-based increases and if so, the assignment of commission members to the PIG, the determination of the scope of the PIG, and the defining of each member's authority.	Mr. Toner moved to defer agenda item SC 2025-8 to the Commission's July 2025 meeting. Ms. Akiona-Arruda seconded the motion. Motion carried 4:0.
SC 2025-9	Discussion and action on making recommendations to formulate a plan to provide salary increases that will address the unique challenges in each department as opposed to broad percentage increases across all elected and appointed positions by forming a permitted interaction group (PIG) pursuant to HRS § 92-2.5(b)(1) relating to an individualized plan for increases and if so, the assignment of commission members to the PIG, the determination of the scope of the PIG, and the defining of each member's authority.	Mr. Toner moved to defer agenda item SC 2025-9 to the Commission's July 2025 meeting. Ms. Akiona-Arruda seconded the motion. Motion carried 4:0.
ADJOURNMENT	Chair Uyehara asked for a motion to adjourn the meeting. There being no objections, the meeting was adjourned at 11:53 a.m.	Mr. Toner has moved to adjourn the meeting. Ms. Akiona-Arruda seconded the motion. Motion carried 4:0.

Submitted by:	Reviewed and Approved by:	_
Mercedes Omo, Staff Support Clerk	Joshua Uyehara,Chair	
(X) Approved as circulated on July 10, 2025		
() Approved as amended. See minutes of	meeting.	